

# STATE OF NORTH CAROLINA

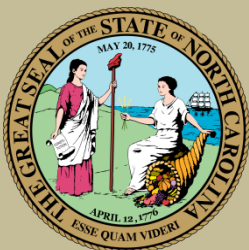
OFFICE OF THE STATE AUDITOR  
BETH A. WOOD, CPA



## EAST CAROLINA UNIVERSITY

GREENVILLE, NORTH CAROLINA  
FINANCIAL STATEMENT AUDIT REPORT  
FOR THE YEAR ENDED JUNE 30, 2020

A CONSTITUENT INSTITUTION OF THE UNIVERSITY OF NORTH CAROLINA  
SYSTEM AND A COMPONENT UNIT OF THE STATE OF NORTH CAROLINA



**NCOSA**  
The Taxpayers' Watchdog

STATE OF NORTH CAROLINA  
**Office of the State Auditor**



**Beth A. Wood, CPA**  
State Auditor

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## AUDITOR'S TRANSMITTAL

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The Honorable Roy Cooper, Governor  
The General Assembly of North Carolina  
Board of Trustees, East Carolina University

We have completed a financial statement audit of East Carolina University for the year ended June 30, 2020, and our audit results are included in this report. You will note from the independent auditor's report that we determined that the financial statements are presented fairly in all material respects.

The results of our tests disclosed no deficiencies in internal control over financial reporting that we consider to be material weaknesses in relation to our audit scope or any instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

*North Carolina General Statutes* require the State Auditor to make audit reports available to the public. Copies of audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

A handwritten signature in cursive script that reads 'Beth A. Wood'.

Beth A. Wood, CPA  
State Auditor



**Beth A. Wood, CPA**  
**State Auditor**

# TABLE OF CONTENTS

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	PAGE
INDEPENDENT AUDITOR’S REPORT .....	1
MANAGEMENT’S DISCUSSION AND ANALYSIS .....	3
<b>BASIC FINANCIAL STATEMENTS</b>	
<b>UNIVERSITY EXHIBITS</b>	
A-1 STATEMENT OF NET POSITION .....	15
A-2 STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION .....	17
A-3 STATEMENT OF CASH FLOWS.....	18
<b>COMPONENT UNIT EXHIBITS</b>	
B-1 STATEMENT OF FINANCIAL POSITION .....	20
B-2 STATEMENT OF ACTIVITIES.....	21
NOTES TO THE FINANCIAL STATEMENTS .....	22
<b>REQUIRED SUPPLEMENTARY INFORMATION</b>	
C-1 SCHEDULE OF THE PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (COST-SHARING, MULTIPLE-EMPLOYER, DEFINED BENEFIT PENSION PLAN) .....	72
C-2 SCHEDULE OF UNIVERSITY CONTRIBUTIONS (COST-SHARING, MULTIPLE-EMPLOYER, DEFINED BENEFIT PENSION PLAN) .....	73
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (COST-SHARING, MULTIPLE-EMPLOYER, DEFINED BENEFIT PENSION PLAN).....	74
C-3 SCHEDULE OF THE PROPORTIONATE SHARE OF THE NET OPEB LIABILITY OR ASSET (COST-SHARING, MULTIPLE-EMPLOYER, DEFINED BENEFIT OPEB PLANS) .....	75
C-4 SCHEDULE OF UNIVERSITY CONTRIBUTIONS (COST-SHARING, MULTIPLE-EMPLOYER, DEFINED BENEFIT OPEB PLANS) .....	76
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (COST-SHARING, MULTIPLE-EMPLOYER, DEFINED BENEFIT OPEB PLANS) .....	77
INDEPENDENT AUDITOR’S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH <i>GOVERNMENT AUDITING STANDARDS</i> .....	78
ORDERING INFORMATION .....	80



# **INDEPENDENT AUDITOR'S REPORT**

STATE OF NORTH CAROLINA  
**Office of the State Auditor**



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State Auditor

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## **INDEPENDENT AUDITOR'S REPORT**

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Board of Trustees  
East Carolina University  
Greenville, North Carolina

### Report on the Financial Statements

We have audited the accompanying financial statements of East Carolina University (University), a constituent institution of the multi-campus University of North Carolina System, which is a component unit of the State of North Carolina, and its discretely presented component unit, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the University's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of East Carolina University Foundation, Inc. and Consolidated Affiliates, the University's discretely presented component unit. Those statements were audited by other auditors, whose report has been furnished to us, and our opinions, insofar as they relate to the amounts included for East Carolina University Foundation, Inc. and Consolidated Affiliates, are based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of East Carolina University Foundation, Inc. and Consolidated Affiliates were not audited in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the University's preparation and fair presentation of the

financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of East Carolina University, and its discretely presented component unit, as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters – Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and other required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by *Government Auditing Standards*

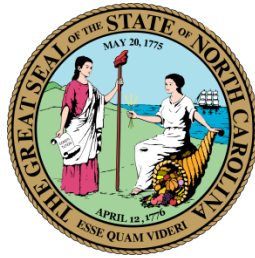
In accordance with *Government Auditing Standards*, we have also issued our report dated October 29, 2020 on our consideration of the University's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the University's internal control over financial reporting and compliance.



Beth A. Wood, CPA  
State Auditor

Raleigh, North Carolina

October 29, 2020



# **MANAGEMENT'S DISCUSSION AND ANALYSIS**

## Introduction

East Carolina University (ECU or University) provides this Management's Discussion and Analysis to assist in understanding the financial statements and related notes for the fiscal year ended June 30, 2020. The University is one of the 16 universities in the University of North Carolina System (UNC System or System), a component unit of the State of North Carolina and an integral part of the State's *Comprehensive Annual Financial Report (CAFR)*. The University's financial report includes three financial statements:

- ECU Statement of Net Position;
- ECU Statement of Revenues, Expenses, and Changes in Net Position; and
- ECU Statement of Cash Flows.

It also includes two financial statements from the discretely presented component unit:

- ECU Foundation, Inc. and Consolidated Affiliates (Foundation) Consolidated Statements of Financial Position; and
- ECU Foundation, Inc. and Consolidated Affiliates (Foundation) Consolidated Statements of Activities.

Four Required Supplementary Information schedules are provided as follows:

- Schedule of the Proportionate Share of the Net Pension Liability Cost-Sharing, Multiple-Employer, Defined Benefit Pension Plan;
- Schedule of University Contributions Cost-Sharing, Multiple-Employer, Defined Benefit Pension Plan;
- Schedule of the Proportionate Share of the Net OPEB Liability or Asset Cost-Sharing, Multiple-Employer, Defined Benefit OPEB Plans; and
- Schedule of University Contributions Cost-Sharing, Multiple-Employer, Defined Benefit OPEB Plans.

The University's financial statements are prepared in accordance with Governmental Accounting Standards Board (GASB) principles, which establish standards for external financial reporting for public colleges and universities. Per GASB Standards, the University's Foundation is reported as a component unit in the financial statements and is excluded from this Management's Discussion and Analysis unless specifically noted.

This discussion and analysis provides an overview of the University's financial position and activities for the year ended June 30, 2020, emphasizing current year data and significant changes between the prior and current fiscal years. Comparative information for the year ended June 30, 2019 is provided where applicable. This overview has been prepared by management and should be read in conjunction with the financial statements and the notes to the financial statements that are included in this annual report. The Statement of Net Position reports the University's overall financial position. The Statement of Revenues, Expenses and Changes in Net Position provides a summation of the results of operations, and the Statement of Cash Flows identifies the sources of cash and how cash was used during the year.

For the fiscal year ended June 30, 2020, the University's financial position remains stable. Net position increased \$46.3 million, primarily due to the University receiving additional state and federal aid, and putting measures in place to reduce spending. The University is positioned to meet financial demands created by COVID19 in the upcoming fiscal year.



**COVID-19**

To minimize the risk of the spread of COVID-19 and to protect the health of students, faculty, and staff, the UNC System transitioned from on campus instruction to online course delivery in March 2020. Additionally, the System directed each constituent institution to (a) direct students who occupy university housing to return to their permanent residences unless granted an exception by the institution, (b) reduce campus dining operations to takeout or similar options, and (c) utilize teleworking arrangements for employees that are not mandatory for continued operations. The System further instructed constituent institutions in April 2020 to provide prorated reimbursements to students for unused housing and dining services for the Spring 2020 semester as a result of the System's response to the outbreak. These measures remained in place during the spring and summer semesters. (See Note 18 for additional information.)

**Statement of Net Position**

The Statement of Net Position presents a fiscal snapshot of the University's financial position at a point-in-time, specifically, as of June 30, 2020 and includes all assets, deferred outflows and inflows of resources, liabilities, and net position of the University. Asset and liability balances are classified as either current or noncurrent. Assets classified as current are those that are available to pay for current liabilities or current year expenditures. Liabilities classified as current are those that are due and payable in the next fiscal year. The net position balances are classified as either net investment in capital assets, restricted, or unrestricted. Net position represents the residual interest in the University's assets and deferred outflows of resources net of its liabilities and deferred inflows of resources. The change in net position is an indicator of whether the overall financial condition of the University has improved or worsened during the year. The following table presents a summarized comparison of these accounts at June 30, 2020 and 2019:

	2020	2019	Change	Percent Change
<b>Assets</b>				
Current Assets	\$ 341,912	\$ 334,422	\$ 7,490	2.2 %
Capital Assets, Net	1,214,389	1,196,287	18,102	1.5 %
Other Noncurrent Assets	122,835	141,173	(18,338)	(13.0) %
<b>Total Assets</b>	<b>1,679,136</b>	<b>1,671,882</b>	<b>7,254</b>	<b>0.4 %</b>
Deferred Outflows of Resources	178,800	168,022	10,778	6.4 %
<b>Liabilities</b>				
Current Liabilities:				
Long-Term Liabilities - Current Portion	20,995	22,320	(1,325)	(5.9) %
Other Current Liabilities	67,787	65,133	2,654	4.1 %
<b>Total Current Liabilities</b>	<b>88,782</b>	<b>87,453</b>	<b>1,329</b>	<b>1.5 %</b>
Noncurrent Liabilities:				
Long-Term Liabilities, Net	1,327,057	1,257,869	69,188	5.5 %
Other Noncurrent Liabilities	31,526	29,882	1,644	5.5 %
<b>Total Noncurrent Liabilities</b>	<b>1,358,583</b>	<b>1,287,751</b>	<b>70,832</b>	<b>5.5 %</b>
<b>Total Liabilities</b>	<b>1,447,365</b>	<b>1,375,204</b>	<b>72,161</b>	<b>5.2 %</b>
Deferred Inflows of Resources	343,669	444,049	(100,380)	(22.6) %
<b>Net Position</b>				
Net Investment in Capital Assets	814,571	790,650	23,921	3.0 %
Restricted	116,861	126,820	(9,959)	(7.9) %
Unrestricted	(864,530)	(896,819)	32,289	(3.6) %
<b>Total Net Position</b>	<b>\$ 66,902</b>	<b>\$ 20,651</b>	<b>\$ 46,251</b>	<b>224.0 %</b>

Total assets and deferred outflows of resources increased by \$18.1 million. Total liabilities and deferred inflows of resources decreased by \$28.2 million, for a net growth of \$46.3 million in the University's total net position.

Capital assets, net, increased \$18.1 million and are discussed in detail in the capital assets section of this discussion and analysis. Other noncurrent assets decreased \$18.3 million from the prior fiscal year end and includes net decreases in restricted cash balances of \$15.3 million. The decrease in restricted cash balances is largely from spending \$19.6 million of accumulated bond proceeds and capital improvement funds for construction costs of projects such as Dowdy-Ficklen Stadium Expansion (renamed TowneBank Tower) and Greene Residence Hall Renovation. This was offset by a \$4.3 million increase in restricted cash held for the Medical and Health Sciences Foundation, Inc. and the Pirate Club.

Deferred outflows of resources are primarily deferred outflows for pensions and other postemployment benefits (OPEB). Total deferred outflows of resources increased \$10.8 million, of which \$20.7 million is a decrease for pensions and \$31.7 million is an increase for OPEB. Deferred outflows for pensions is amortized over time as pension expense and reflects the University's allocated portion of deferred outflows for the Teachers' and State Employees' Retirement System (TSERS) cost-sharing pension plan and is affected by several factors. The \$20.7 million decrease is primarily due to changes in the plan's economic and demographic assumptions and differences between projected and actual earning on investments. (See Note 13.) Deferred outflows for OPEB operates similarly to those of pensions. It is amortized over time as benefit expense and reflects the University's allocated portion of deferred outflows for the Retiree Health Benefit Fund (RHBF) and the Disability Income Plan of North Carolina (DIPNC). The \$31.7 million increase in deferred outflows for OPEB is mainly due to changes in the plan's economic and demographic assumptions and a change in proportion and differences between the University's share of contributions and the proportionate share of contributions in the RHBF. (See Note 14.)

Noncurrent long-term liabilities, net, increased \$69.2 million largely due to an \$80.3 million increase in the net OPEB liability and a \$14.3 million decrease in bonds payable. Changes to the net OPEB liability are based on actuarial calculations. The net OPEB liability increased due to changes in the plan's economic and demographic assumptions, actual versus expected experience, and the University's proportionate share of the liability. (See Note 14.) Bonds payable decreased as scheduled bond payments were made, and no new bonds were issued. (See Note 8.)

Deferred inflows of resources are for pensions and OPEB and decreased \$100.4 million, of which OPEB decreased \$99.7 million. As with the deferred outflows of resources related to pensions and OPEB, the related deferred inflow measures fluctuate each year due to changes in net pension and net OPEB liability/asset assumptions and calculation inputs. These inputs, such as differences between projected and actual investment earnings and changes in the University's proportion of the liabilities/assets, vary from year to year. (See Notes 13 and 14.)

The University's liquidity remains strong. The current ratio of 3.9, defined as current assets divided by current liabilities, indicates the University could pay its current obligations nearly four times before current assets are exhausted. Working capital, defined as current assets minus current liabilities, is \$253.1 million at June 30, 2020, a \$6.1 million increase from the prior year. The amount of available working capital remains strong and is a measure of the University's ability to meet its short-term obligations.

The University's net position consists of three primary classifications: net investment in capital assets, restricted, and unrestricted. The balance of each classification increased (decreased) \$23.9, (\$10.0) and \$32.3 million, respectively, for a total net position increase of \$46.3 million. The increase in net investment in capital assets is the cumulative effect of an increase in the University's capital assets net of accumulated depreciation, a decrease in debt liabilities and a decrease in cash from bond proceeds, and capital improvement funds as payments for construction activities were made.

Restricted net position includes the University's permanent endowment fund and expendable funds subject to externally imposed restrictions governing their use. Approximately \$8.4 million of the decrease is the result of expending funds for repair and renovation type projects.

The unrestricted portion of the University's net position is net equity available for any lawful purpose of the University. The deficit in unrestricted net position has been significantly affected by the reporting of net pension liability and net OPEB liability, and the related deferred outflows of resources and deferred inflows of resources. (See Note 10.)

**Statement of Revenues, Expenses and Changes in Net Position**

The Statement of Revenues, Expenses, and Changes in Net Position presents revenues earned and expenses incurred during the fiscal year, providing information to evaluate the University's management of operations and maintenance of financial strength. Activities are classified and reported as operating, nonoperating, or other revenues. In general, operating revenues are generated by providing goods and services and operating expenses are incurred to acquire or produce the goods and services needed to fulfill the mission of the University. The University consistently shows an operational loss (operating revenues minus operating expenses) because public universities are dependent on state appropriations, which are not included in operating revenues. State appropriations, federal aid for COVID-19, noncapital grants and gifts, and investment income (net of investment expense) are classified as nonoperating because they are revenues received for which goods and services are not provided. When the nonoperating revenues, net of nonoperating expenses, are added to the operational loss, the University shows an increase in income before other revenues of \$23.2 million. Other revenues include capital appropriations, capital contributions (grants and gifts), and additions to endowments. When these other revenues are added, the University shows a \$46.3 million increase in net position as of June 30, 2020. The following table presents a summarized comparison of the statements as of June 30, 2020 and June 30, 2019:

Condensed Statement of Revenues, Expenses, and Changes in Net Position  
(Dollars in Thousands)

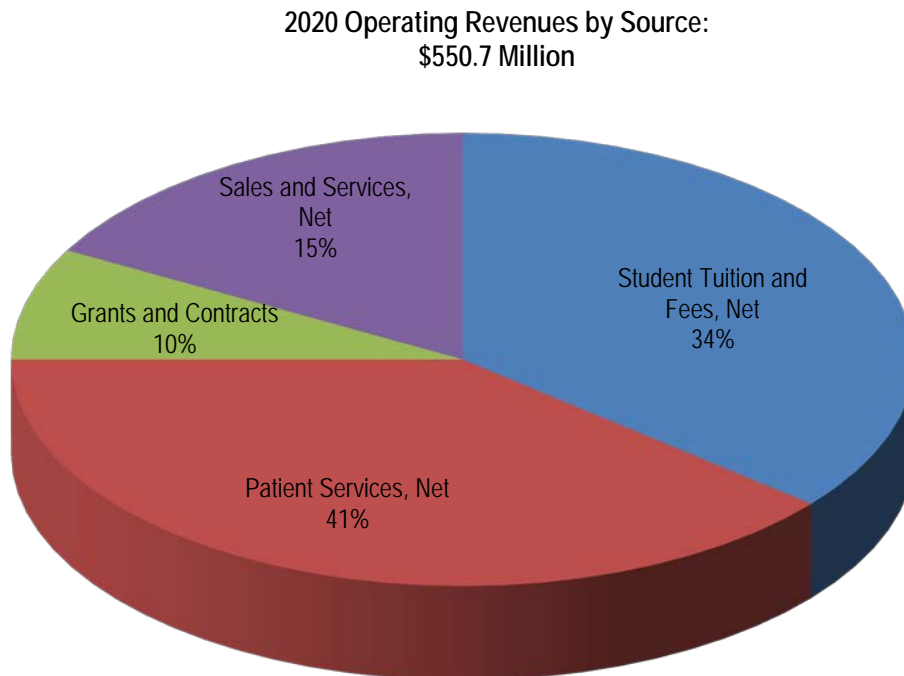
	2020	2019	Change	Percent Change
<b>Operating Revenues</b>				
Student Tuition and Fees, Net	\$ 187,624	\$ 195,901	\$ (8,277)	(4.2) %
Patient Services, Net	227,071	213,296	13,775	6.5 %
Grants and Contracts	52,900	47,836	5,064	10.6 %
Sales and Services, Net	81,251	90,597	(9,346)	(10.3) %
Other	1,867	1,811	56	3.1 %
<b>Total Operating Revenues</b>	<b>550,713</b>	<b>549,441</b>	<b>1,272</b>	<b>0.2 %</b>
<b>Operating Expenses</b>				
Salaries and Benefits	609,386	589,854	19,532	3.3 %
Supplies and Services	200,549	224,078	(23,529)	(10.5) %
Scholarships and Fellowships	51,860	43,961	7,899	18.0 %
Utilities	17,225	18,467	(1,242)	(6.7) %
Depreciation/Amortization	35,019	33,054	1,965	5.9 %
<b>Total Operating Expenses</b>	<b>914,039</b>	<b>909,414</b>	<b>4,625</b>	<b>0.5 %</b>
<b>Operating Loss</b>	<b>(363,326)</b>	<b>(359,973)</b>	<b>3,353</b>	<b>0.9 %</b>
<b>Nonoperating Revenues (Expenses)</b>				
State Appropriations and Aid	312,240	309,395	2,845	0.9 %
Federal Aid - COVID-19	17,461	-	17,461	100.0 %
Noncapital Contributions and Grants	68,042	74,121	(6,079)	(8.2) %
Investment Income, Net	4,466	8,635	(4,169)	(48.3) %
Other Nonoperating Expenses	(15,683)	(12,032)	(3,651)	(30.3) %
<b>Net Nonoperating Revenues</b>	<b>386,526</b>	<b>380,119</b>	<b>6,407</b>	<b>1.7 %</b>
<b>Income Before Other Revenues</b>	<b>23,200</b>	<b>20,146</b>	<b>3,054</b>	<b>15.2 %</b>
Capital Appropriations	-	2,767	(2,767)	(100.0) %
Capital Contributions	21,085	3,968	17,117	431.4 %
Additions to Endowments	1,966	497	1,469	295.6 %
<b>Increase in Net Position</b>	<b>46,251</b>	<b>27,378</b>	<b>18,873</b>	<b>68.9 %</b>
<b>Net Position-July 1</b>	<b>20,651</b>	<b>(6,727)</b>	<b>27,378</b>	<b>(407.0) %</b>
<b>Net Position-June 30</b>	<b>\$ 66,902</b>	<b>\$ 20,651</b>	<b>\$ 46,251</b>	<b>224.0 %</b>

Fiscal year 2019-2020 total revenues are \$976,343 and total expenses are \$930,092.  
Fiscal year 2018-2019 total revenues are \$949,212 and total expenses are \$921,834.

The University generates operating revenues by providing goods and services related to its instruction, research, and public service missions. Total operating revenues increased a modest \$1.3 million, or .2%. The largest change was a \$13.8 million increase in patient services, net. Net patient revenues have grown steadily over the last several years but declined in the previous year due to a decrease in contractual adjustments and reserves for bad debts. This was driven primarily by changes in the methodology used in determining the allowance for doubtful patient accounts. No such change occurred in 2020 and patient revenues continued to grow due to higher patient activity until the COVID-19 pandemic. Due to the pandemic, patient visits decreased at ECU Physicians and dental clinics and patient charges declined as the clinics did not perform routine care. The decline in revenues was more than offset by reductions in outstanding contractual allowances and reserves for bad debt and an increase in School of Dental Medicine receivables for Medicaid cost settlements.

The pivot to online instruction in March 2020 because of the COVID-19 pandemic significantly impacted sales and services revenues for a net decrease of \$9.3 million. These revenues are generated by campus auxiliary operations such as student housing and dining, campus health services, student stores, parking and transportation, as well as athletic ticket sales. In March 2020, students moved off campus. Faculty and staff transitioned to teleworking from home and only essential personnel were allowed on campus. As previously discussed, the University provided prorated reimbursements for unused housing and dining services. Without students or personnel on campus, other sales and services revenues declined as well.

The following chart shows each operating revenue component as it relates to total operating revenues:



Operating expenses are the day-to-day expenses incurred to carry out the mission of the University and are reported by natural classification. Classification amounts changed at varying rates with an overall net increase of \$4.6 million. Salaries and benefits increased \$19.5 million due to an increase in the pension expense. Scholarships and fellowships increased 18.0%, or \$7.9 million, due to spending \$8.7 million of federal aid received from the Coronavirus Aid, Relief and Economic Security Act (the CARES Act) for student emergency awards. These increases were partially offset by a \$23.5 million decrease in expenses for supplies and services. With the move of students, faculty and staff off campus, the University spent significantly less for noncapitalized construction costs, supplies, travel, software subscriptions, and contracted food and professional consulting services.

The following chart shows each operating expense component as it relates to total operating expenses and illustrates the consistency between the two years:

2020 OPERATING EXPENSES: \$914.0 Million

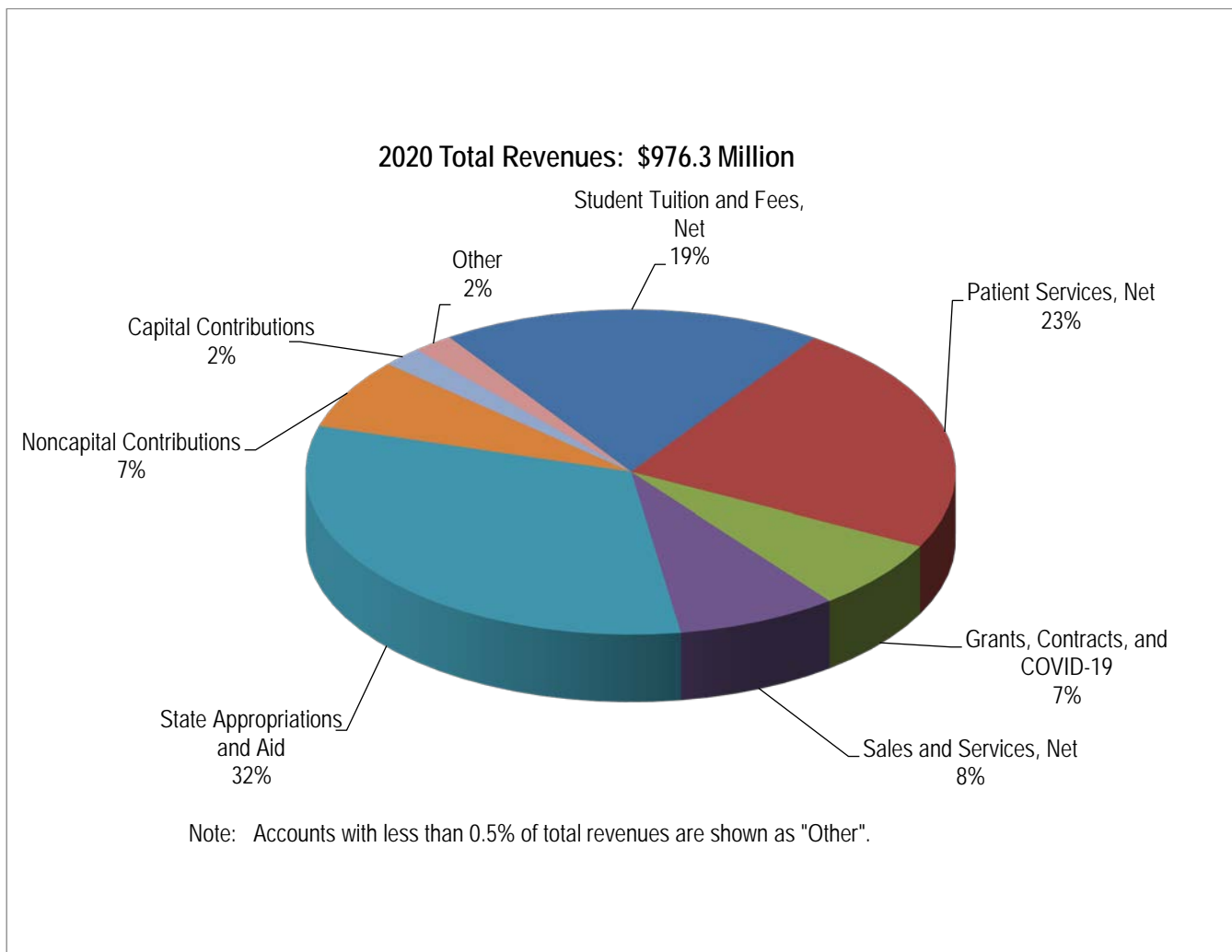
	% to Total 2020	% to Total 2019
Salaries and Benefits	67%	65%
Supplies and Services	22%	24%
Scholarships and Fellowships	5%	5%
Utilities	2%	2%
Depreciation / Amortization	4%	4%
Total	100%	100%

The University generates revenues and expenses in addition to its principal operations. These items are classified as nonoperating. Total nonoperating revenues, net, increased \$6.4 million from the prior year. The increase is the net effect of changes in state appropriations and aid, federal funds from the CARES Act, noncapital contributions (grants and gifts), investment income, and other nonoperating revenues and expenses such as interest and fees expenses. The largest changes include:

- \$17.5 million received from the CARES Act in 2020 as discussed in Note 18;
- \$6.1 million decrease in noncapital grants and gifts, largely from decreases in federal grants for student financial aid and decreases in gifts from the Pirate Club in support of athletic scholarships and debt service; and
- \$4.2 million decrease in investment income, net, as a result of lower earnings on investments, higher unrealized losses, and lower interest rates.

Other revenues consist of capital appropriations, capital contributions (grants and gifts), and additions to endowments. The most significant change is the capital contributions account which increased \$17.1 million for support received from the State, primarily for the Life Sciences and Biotechnology Center funded by the statewide Connect NC bond.

The following chart illustrates the University's total revenues by source (operating, nonoperating and other revenues) which totals \$976.3 million for fiscal year end 2020:



### Capital Assets

Capital assets for the University are comprised of nondepreciable and depreciable assets. Nondepreciable assets include land and construction in progress. Depreciable assets include buildings, machinery and equipment, general infrastructure, and computer software. Completed buildings comprise 72.8% of the University's capital assets, net of accumulated depreciation.

The acquisition, construction and improvement of its capital assets are vital to the University's mission. The University continues to implement its long-range plan to modernize older teaching, research, and residential facilities with renovations and new construction.

Capital assets at June 30, 2020 and June 30, 2019, are as follows:

Capital Assets  
(Dollars in Thousands)

	2020	2019	Change	Percent Change
Land	\$ 51,961	\$ 51,961	\$ -	0.0 %
Construction in Progress	43,419	93,088	(49,669)	(53.4) %
Buildings	1,188,064	1,155,313	32,751	2.8 %
Machinery and Equipment	168,649	165,899	2,750	1.7 %
General Infrastructure	198,094	135,753	62,341	45.9 %
Computer Software	13,335	13,892	(557)	(4.0) %
<b>Total Capital Assets</b>	<b>1,663,522</b>	<b>1,615,906</b>	<b>47,616</b>	<b>2.9 %</b>
Accumulated Depreciation	449,133	419,619	29,514	7.0 %
<b>Capital Assets, Net</b>	<b>\$ 1,214,389</b>	<b>\$ 1,196,287</b>	<b>\$ 18,102</b>	<b>1.5 %</b>

Capital additions consist primarily of replacement, renovation, and new capital assets construction, as well as significant investments in equipment, including information technology. The University's capital assets, as of fiscal year end 2020, are \$1.2 billion, representing a net increase of \$18.1 million from the prior year.

The University uses debt financing, student fees, state capital contributions, and University sources to provide funding for capital projects. The amount of construction in progress (CIP) changes as construction costs on existing projects are incurred, completed projects are removed, and new projects are added. As construction projects are completed, depreciable assets increase with an appropriate increase in accumulated depreciation. During fiscal year 2020, construction costs of \$45.6 million on new facilities and renovations on older buildings to modernize the campus were added to CIP while construction projects of \$95.3 million were completed, removed from CIP and transferred to depreciable asset accounts, primarily buildings and general infrastructure.

A significant portion of the \$45.6 million in construction costs were spent as follows:

- \$17.6 million Life Sciences and Biotechnology Building;
- \$9.2 million TowneBank Tower;
- \$5.7 million Main Campus Student Union and Parking; and
- \$4.7 million Greene Residence Hall Renovation.

Capitalized costs for completed buildings and infrastructure were \$32.8 and \$62.1 million, respectively, and include:

Buildings:

- \$24.6 million Greene Residence Hall Renovation;
- \$3.2 million Main Campus Student Union; and
- \$2.6 million Uptown 209 Building.

General Infrastructure:

- \$52.7 million TowneBank Tower and
- \$3.6 million for parking projects.



The TowneBank Tower was the largest construction project completed in fiscal year 2020. Debt service payments for the project are funded by athletics revenues and other available resources. This project includes a new 87,200 square foot press box and new suite and loge areas with a variety of premium seating options for fans, donors and alumni. The project also includes renovations to the current student athlete academic support areas, training facilities, and locker room spaces currently in the Ward and Scales buildings located directly beside the Dowdy-Ficklen Stadium. New tailgate parking is designed to accommodate approximately 500 spaces for vehicles and tents with electricity and cable connections.

The Greene Residence Hall project included comprehensive renovations to comply with both the American Disabilities Act and high-rise code requirements. Debt service payments for this project are funded by housing services receipts and other available resources.

The new Life Sciences and Biotechnology Building represents 75.6% of the construction in progress balance at fiscal year end 2020. This building will have 141,500 gross square feet of space and is a \$90 million project funded by the statewide \$2 billion Connect NC bond referendum approved by voters in Spring 2016. As costs are incurred, funding is requested and received from the State. The Life Sciences and Biotechnology Building will house interdisciplinary programs that involve external partners, faculty, and students in the fields of biology, chemistry, and biomedical/process engineering. The project will include classrooms, laboratories, offices, and support spaces that will provide for a more direct interface between the University, community, and regional partners. This new science facility will provide the state-of-the-art facilities needed to attract top-quality faculty in applied research, increase student access to modern science education, and facilitate the application, translation, and communication of scientific research and scholarship to broader audiences. This building will create opportunities for partnerships and discovery with our local industry partners; provide for research programs that will be globally competitive; and produce higher-skilled graduates that will be able to compete successfully in the global workplace.

### Capital Debt

The University uses revenue bonds, bonds from direct placements, notes from direct borrowings, and capital leases to finance construction projects and purchase equipment. Standard & Poor's Global Ratings affirmed its rating of AA- with a stable outlook on the Board of Governors of the University of North Carolina's revenue debt, issued for East Carolina University on July 23, 2019. This rating is unchanged as of June 30, 2020. On January 29, 2020, Moody's Investors Service downgraded the University's revenue rating to Aa3 from Aa2. The outlook remains stable. No new debt was issued in fiscal year 2020. As reflected in the following chart, total capital debt decreased by \$17.4 million in 2020. Note 8 to the financial statements provides information on debt administration.

#### Capital Debt Summary *Dollars in Thousands*

	2020	2019	Change	Percent Change
Revenue Bonds Payable	\$ 356,890	\$ 371,185	\$ (14,295)	-3.9%
Bonds from Direct Placements	20,125	20,385	(260)	-1.3%
Bond Discounts/Premiums	16,002	16,842	(840)	-5.0%
Notes from Direct Borrowings	2,617	4,264	(1,647)	-38.6%
Capital Leases Payable	1,345	1,658	(313)	-18.9%
<b>Total Capital Debt</b>	<b>\$ 396,979</b>	<b>\$ 414,334</b>	<b>\$ (17,355)</b>	<b>-4.2%</b>

## Economic and Strategic Outlook

A protracted negotiation process in the North Carolina legislature has delayed implementation of a budget for the State for Fiscal Year 2020-2021. The University of North Carolina System is running on a continuing budget resolution until the final budget is approved. There are no increases in tuition rates and fees. The University is funded in arrears based on actual enrollment. After two years of declining enrollment, primarily as a result of large graduating classes and the University's Finish in Four commitment, the University enrolled its third-highest number of students in Fall 2020. The University's retention rate of 83.4% for 2020 reflects a 1.4% increase from the prior year and is the percentage of the University's first-time undergraduate students who continue at the University the next academic year. Increasing transfer student enrollment continues to be a priority for ECU. To support this initiative, the University partners with North Carolina Community Colleges to offer guaranteed admission with a completed associate degree. The University's Enrollment Management Taskforce has developed strategies and action plans to address enrollment challenges and has produced enrollment forecasts and targets through 2029.

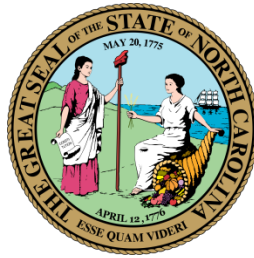
Some employees in non-state funded auxiliary areas, like athletics, student affairs, continuing studies, parking, student stores, and printing and graphics were furloughed in the summer in response to reduced revenues because of COVID-19. Furlough plans on campus varied in length from several days to up to three months and were designed to reduce expenses in fee supported areas that received less revenues in Spring and Summer 2020. Some of these furlough plans continue. Approximately two weeks into the Fall 2020 semester, ECU pivoted to online instruction due to a significant increase in University COVID positive cases. Around 700 students remain on campus at their request and many students are continuing to reside in the local Greenville area off campus. Some students will likely transition back to on campus housing in Spring 2021. In response to the pivot to online instruction on August 26, ECU is currently working on an expense reduction plan in the fee supported areas; particularly housing, dining, parking, student stores, and athletics. During fiscal year 2020, the University made an intentional effort to reduce expenses and increase reserves in case additional funds are needed to offset revenue losses in Fall 2020. This disciplined approach resulted in an increase in University reserves of more than \$28 million. As part of its strategic fiscal sustainability plan, Athletics reduced its intercollegiate athletics programs from 20 to 16 effective with the 2020-2021 fiscal year.

ECU received \$4.4 million from the State of North Carolina COVID-19 Recovery Act (the "NC COVID Recovery Act") to (i) cover increased costs related to moving coursework and exams online, (ii) to implement a digital learning accelerator, (iii) to provide for facility sanitation prior to reopening campuses and during the operation of campuses and for other necessary eligible expenses for services for ongoing campus operations, and (iv) to cover necessary eligible expenses for assistance to students and employees, including counseling services and information technology support. These funds must be spent by December 2020. In addition, ECU's Brody School of Medicine was awarded \$15.0 million for (i) the rapid development of a countermeasure of neutralizing antibodies for COVID-19 that can be used as soon as possible to both prevent infection, and for those infected, to treat infection, (ii) bringing a safe and effective COVID-19 vaccine to the public as soon as possible, (iii) community testing initiatives, and (iv) other research activities related to COVID-19. Funds from the COVID-19 Recovery Act must be spent by December 2020.

Management is fully committed to making sound fiscal decisions to withstand current and future economic uncertainties and to accomplish its mission through education, research, creative activities, and service while being good stewards of its resources.

### **Contacting the University's Financial Management**

This financial report is designed to provide our citizens, investors, and creditors with a general overview of the University's finances and show accountability for all funds received. Additional financial information may be obtained by accessing the Financial Services webpage (<https://financialservices.ecu.edu/>) or contacting Financial Services at (252) 737-1133.



# FINANCIAL STATEMENTS

**East Carolina University**  
**Statement of Net Position**  
**June 30, 2020**

**Exhibit A-1**  
**Page 1 of 2**

**ASSETS**

Current Assets:

Cash and Cash Equivalents	\$ 234,525,429
Restricted Cash and Cash Equivalents	46,918,699
Receivables, Net (Note 5)	48,669,095
Due from University Component Units	45,734
Inventories	4,438,619
Notes Receivable, Net (Note 5)	1,935,474
Other Assets	5,379,235
	<hr/>
Total Current Assets	341,912,285

Noncurrent Assets:

Restricted Cash and Cash Equivalents	46,829,928
Receivables, Net (Note 5)	10,034,455
Endowment Investments	57,790,129
Restricted Investments	6,463
Investments in Joint Ventures	266,444
Notes Receivable, Net (Note 5)	6,825,541
Net Other Postemployment Benefits Asset	1,081,581
Capital Assets - Nondepreciable (Note 6)	95,379,796
Capital Assets - Depreciable, Net (Note 6)	1,119,009,213
	<hr/>
Total Noncurrent Assets	1,337,223,550

Total Assets

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1,679,135,835

**DEFERRED OUTFLOWS OF RESOURCES**

Deferred Loss on Refunding	3,072,958
Deferred Outflows Related to Pensions	60,412,823
Deferred Outflows Related to Other Postemployment Benefits (Note 14)	115,314,282
	<hr/>
Total Deferred Outflows of Resources	178,800,063

**LIABILITIES**

Current Liabilities:

Accounts Payable and Accrued Liabilities (Note 7)	36,446,240
Due to Primary Government	6,251,910
Deposits Payable	1,523,817
Unearned Revenue	19,890,365
Interest Payable	3,675,074
Long-Term Liabilities - Current Portion (Note 8)	20,994,899
	<hr/>
Total Current Liabilities	88,782,305

**East Carolina University**  
**Statement of Net Position**  
**June 30, 2020**

**Exhibit A-1**  
**Page 2 of 2**

Noncurrent Liabilities:	
Funds Held for Others	9,542,830
Unearned Revenue	10,694,348
U.S. Government Grants Refundable	11,288,454
Long-Term Liabilities, Net (Note 8)	<u>1,327,056,822</u>
Total Noncurrent Liabilities	<u>1,358,582,454</u>
Total Liabilities	<u>1,447,364,759</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>	
Deferred Inflows Related to Pensions	858,241
Deferred Inflows Related to Other Postemployment Benefits (Note 14)	<u>342,810,788</u>
Total Deferred Inflows of Resources	<u>343,669,029</u>
<b>NET POSITION</b>	
Net Investment in Capital Assets	814,571,153
Restricted:	
Nonexpendable	
True Endowments	40,902,343
Student Loans and Other	3,672,136
Expendable	
Scholarships, Research, Instruction, and Other	24,054,762
Capital Projects	32,490,414
Debt Service	15,741,108
Unrestricted	<u>(864,529,806)</u>
Total Net Position	<u>\$ 66,902,110</u>

The accompanying notes to the financial statements are an integral part of this statement.

**East Carolina University**  
**Statement of Revenues, Expenses, and**  
**Changes in Net Position**  
**For the Fiscal Year Ended June 30, 2020**

**Exhibit A-2**

**OPERATING REVENUES**

Student Tuition and Fees, Net (Note 11)	\$ 187,623,856
Patient Services, Net (Note 11)	227,071,300
Federal Grants and Contracts	25,198,599
State and Local Grants and Contracts	14,149,530
Nongovernmental Grants and Contracts	13,552,338
Sales and Services, Net (Note 11)	81,251,135
Interest Earnings on Loans	46,210
Other Operating Revenues	1,820,276
	<hr/>
Total Operating Revenues	550,713,244

**OPERATING EXPENSES**

Salaries and Benefits	609,385,696
Supplies and Services	200,549,193
Scholarships and Fellowships	51,860,468
Utilities	17,225,052
Depreciation/Amortization	35,018,746
	<hr/>
Total Operating Expenses	914,039,155
	<hr/>
Operating Loss	(363,325,911)

**NONOPERATING REVENUES (EXPENSES)**

State Appropriations	312,237,868
State Aid - Coronavirus Relief Fund	2,160
Student Financial Aid	55,599,402
Federal Aid - COVID-19	17,461,198
Noncapital Contributions	12,442,119
Investment Income (Net of Investment Expense of \$143,165)	4,466,193
Interest and Fees on Debt	(14,472,439)
Federal Interest Subsidy on Debt	369,264
Other Nonoperating Expenses	(1,579,924)
	<hr/>
Net Nonoperating Revenues	386,525,841
	<hr/>
Income Before Other Revenues	23,199,930
	<hr/>
Capital Contributions	21,085,725
Additions to Endowments	1,965,636
	<hr/>
Total Other Revenues	23,051,361
	<hr/>
Increase in Net Position	46,251,291

**NET POSITION**

Net Position - July 1, 2019	20,650,819
	<hr/>
Net Position - June 30, 2020	\$ 66,902,110
	<hr/> <hr/>

The accompanying notes to the financial statements are an integral part of this statement.

**East Carolina University**  
**Statement of Cash Flows**  
**For the Fiscal Year Ended June 30, 2020**

**Exhibit A-3**  
**Page 1 of 2**

**CASH FLOWS FROM OPERATING ACTIVITIES**

Received from Customers	\$ 547,840,262
Payments to Employees and Fringe Benefits	(635,513,921)
Payments to Vendors and Suppliers	(215,573,778)
Payments for Scholarships and Fellowships	(51,860,468)
Loans Issued	(39,000)
Collection of Loans	1,605,750
Interest Earned on Loans	286,162
Student Deposits Received	1,657,814
Student Deposits Returned	(1,959,553)
Other Receipts	181,505
	<hr/>
Net Cash Used by Operating Activities	(353,375,227)

**CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES**

State Appropriations	312,237,868
State Aid - Coronavirus Relief Fund	2,160
Student Financial Aid	53,046,272
Federal Aid - COVID-19	17,461,198
Noncapital Contributions	12,442,119
Additions to Endowments	1,965,636
William D. Ford Direct Lending Receipts	144,916,793
William D. Ford Direct Lending Disbursements	(145,011,632)
Related Activity Agency Receipts	34,722,056
Related Activity Agency Disbursements	(30,300,545)
	<hr/>
Net Cash Provided by Noncapital Financing Activities	401,481,925

**CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES**

Capital Contributions	19,377,149
Acquisition and Construction of Capital Assets	(53,311,404)
Principal Paid on Capital Debt and Leases	(16,515,471)
Interest and Fees Paid on Capital Debt and Leases	(15,202,563)
Federal Interest Subsidy on Debt Received	374,159
	<hr/>
Net Cash Used by Capital Financing and Related Financing Activities	(65,278,130)

**CASH FLOWS FROM INVESTING ACTIVITIES**

Proceeds from Sales and Maturities of Investments	22,737,531
Investment Income	5,524,514
Investment in Joint Ventures	171,068
Purchase of Investments and Related Fees	(21,999,298)
	<hr/>
Net Cash Provided by Investing Activities	6,433,815
Net Decrease in Cash and Cash Equivalents	(10,737,617)
Cash and Cash Equivalents - July 1, 2019	339,011,673
	<hr/>
Cash and Cash Equivalents - June 30, 2020	\$ 328,274,056



**East Carolina University**  
**Statement of Cash Flows**  
**For the Fiscal Year Ended June 30, 2020**

**Exhibit A-3**  
**Page 2 of 2**

**RECONCILIATION OF OPERATING LOSS TO  
NET CASH USED BY OPERATING ACTIVITIES**

Operating Loss	\$ (363,325,911)
Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities:	
Depreciation/Amortization Expense	35,018,746
Allowances and Write-Offs	(142,762)
Other Nonoperating Income	181,505
Changes in Assets and Deferred Outflows of Resources:	
Receivables, Net	(3,258,897)
Due from University Component Units	27,343
Inventories	198,135
Prepaid Assets	399,304
Notes Receivable, Net	1,566,749
Net Other Postemployment Benefits Asset	(313,818)
Deferred Outflows Related to Pensions	20,669,564
Deferred Outflows Related to Other Postemployment Benefits	(31,718,066)
Changes in Liabilities and Deferred Inflows of Resources:	
Accounts Payable and Accrued Liabilities	(3,875,788)
Due to Primary Government	6,251,910
Unearned Revenue	410,634
Net Pension Liability	4,390,396
Net Other Postemployment Benefits Liability	80,298,852
Compensated Absences	1,087,633
Deposits Payable	(301,739)
Workers' Compensation Liability	(559,448)
Deferred Inflows Related to Pensions	(690,708)
Deferred Inflows Related to Other Postemployment Benefits	(99,688,861)
Net Cash Used by Operating Activities	<u>\$ (353,375,227)</u>

**NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES**

Assets Acquired through a Gift	\$ 1,708,575
Change in Fair Value of Investments	(1,058,317)
Gain on Investment in Joint Ventures	197,493
Loss on Disposal of Capital Assets	(1,957,009)
Amortization of Bond Premiums/Discounts	(839,623)

The accompanying notes to the financial statements are an integral part of this statement.

**East Carolina University Foundation, Inc. and Consolidated Affiliates**  
**Consolidated Statements of Financial Position**  
**June 30, 2020**

**Exhibit B-1**

**ASSETS**

**CURRENT ASSETS**

Cash and Cash Equivalents	\$ 8,244,268
Current Portion of Unconditional Promises to Give, Net	1,005,662
Prepaid Expenses	19,654
Other Receivables	3,280,800
	<hr/>
Total Current Assets	12,550,384

**INVESTMENTS**

Investments	131,782,271
Real Estate Held for Investment	1,984,807
	<hr/>
Total Investments	133,767,078

**CAPITAL ASSETS**

Capital Assets, Net	<hr/> 7,941,785
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**OTHER ASSETS**

Life Insurance Policy - Cash Surrender Value	260,830
Student Loans, Net	63,488
Beneficial Interest in Charitable Remainder Trusts	2,439,512
Assets Held in Charitable Remainder Trusts and Annuities	1,049,866
Unconditional Promises to Give, Less Current Portion, Net	899,762
Other Assets	52,440
	<hr/>
Total Other Assets	4,765,898

**TOTAL ASSETS**

**\$ 159,025,145**

**LIABILITIES AND NET ASSETS**

**CURRENT LIABILITIES**

Accounts Payable	\$ 41,761
Current Portion of Lines of Credit	899,550
Accrued Expenses	3,422
Current Portion of Note Payable	427,513
Current Portion of Charitable Gift Annuities Payable	21,168
Agency Payables	1,595,502
	<hr/>
Total Current Liabilities	2,988,916

**LONG-TERM LIABILITES**

Refundable Advances	49,879
Note Payable, Less Current Portion	5,005,216
Charitable Gift Annuities Payable, Less Current Portion	152,264
Liabilities Under Charitable Remainder Trusts	213,313
	<hr/>
Total Long-Term Liabilities	5,420,672
	<hr/>
Total Liabilites	8,409,588

**NET ASSETS**

Without Donor Restrictions	19,095,873
With Donor Restrictions	131,519,684
	<hr/>
Total Net Assets	150,615,557

**TOTAL LIABILITIES AND NET ASSETS**

**\$ 159,025,145**

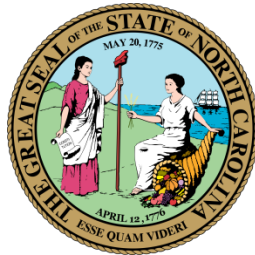
The accompanying notes to the financial statements are an integral part of this statement.

**East Carolina University Foundation, Inc. and Consolidated Affiliates**  
**Consolidated Statements of Activities**  
**For the Fiscal Year Ended June 30, 2020**

**Exhibit B-2**

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
<b>REVENUES, GAINS AND OTHER SUPPORT</b>			
Contributions	\$ 808,461	\$ 9,016,984	\$ 9,825,445
Gifts in Kind	20,499	39,595	60,094
Contributed Services and Facilities	2,202,527	-	2,202,527
Return on Investments			
Interest on Dividends	1,281,453	3,149,146	4,430,599
Net Unrealized and Realized Gains (Losses) on Investments	(1,403,451)	(4,468,621)	(5,872,072)
Other Income	1,164,616	244,974	1,409,590
Net Loss on Sales or Transfer of Property	(47,389)	-	(47,389)
Change in Value of Split Interest Agreements	-	(393,169)	(393,169)
Net Assets Released from Restrictions	8,622,743	(8,622,743)	-
	<u>12,649,459</u>	<u>(1,033,834)</u>	<u>11,615,625</u>
Total Revenues, Gains and Other Support			
<b>EXPENSES AND LOSSES</b>			
Program Services			
Program Development	4,053,169	-	4,053,169
Scholarships	4,038,881	-	4,038,881
	<u>8,092,050</u>	<u>-</u>	<u>8,092,050</u>
Total Program Services			
General and Administrative	1,376,216	-	1,376,216
Fundraising	1,859,626	-	1,859,626
	<u>11,327,892</u>	<u>-</u>	<u>11,327,892</u>
Total Operating Expenses			
Bad Debt Losses	-	48,600	48,600
	<u>11,327,892</u>	<u>48,600</u>	<u>11,376,492</u>
Total Expenses			
Change in Net Assets	1,321,567	(1,082,434)	239,133
<b>NET ASSETS</b>			
Net Assets at Beginning of Year	17,774,306	132,602,118	150,376,424
Net Assets at End of Year	<u>\$ 19,095,873</u>	<u>\$ 131,519,684</u>	<u>\$ 150,615,557</u>

The accompanying notes to the financial statements are an integral part of this statement.



# **NOTES TO THE FINANCIAL STATEMENTS**

## NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- A. Financial Reporting Entity** - The concept underlying the definition of the financial reporting entity is that elected officials are accountable to their constituents for their actions. As required by accounting principles generally accepted in the United States of America (GAAP), the financial reporting entity includes both the primary government and all of its component units. An organization other than a primary government serves as a nucleus for a reporting entity when it issues separate financial statements. East Carolina University (University) is a constituent institution of the multi-campus University of North Carolina System, which is a component unit of the State of North Carolina and an integral part of the State's *Comprehensive Annual Financial Report*.

The accompanying financial statements present all funds belonging to the University and its component unit. While the Board of Governors of the University of North Carolina System has ultimate responsibility, the Chancellor, the Board of Trustees, and the Board of Trustees of the Endowment Fund (Endowment Board) have delegated responsibilities for financial accountability of the University's funds. The University's component unit is discretely presented in the University's financial statements. See below for further discussion of the University's component unit. Other related foundations and similar nonprofit corporations for which the University is not financially accountable are not part of the accompanying financial statements.

**Discretely Presented Component Unit** - East Carolina University Foundation, Inc. (Foundation) is a legally separate, tax-exempt nonprofit corporation and is reported as a discretely presented component unit based on the nature and significance of its relationship to the University. East Carolina University Real Estate Foundation, Inc. and Green Town Properties, Inc. are the consolidated affiliates of the Foundation.

The Foundation acts primarily as a fundraising organization to supplement the resources that are available to the University in support of its programs. The Foundation board consists of 67 members. Although the University does not control the timing or amount of receipts from the Foundation, the majority of resources, or income thereon, that the Foundation holds and invests are restricted to the activities of the University by the donors. Because these restricted resources held by the Foundation can only be used by, or for the benefit of the University, the Foundation is considered a component unit of the University and is reported in separate financial statements because of the difference in its reporting model, as described below.

The Foundation reports its financial results under the Financial Accounting Standards Board (FASB) Codification. As such, certain revenue recognition criteria and presentation features are different from the Governmental Accounting Standards Board (GASB) revenue recognition criteria and presentation features. No modifications have been made to the

Foundation's financial information in the University's financial reporting entity for these differences.

During the year ended June 30, 2020, the Foundation distributed \$8,092,050 to the University for both restricted and unrestricted purposes. Complete financial statements for the Foundation can be obtained from the University Financial Services Office, 3800 East Tenth Street, Second Floor, Greenville, NC 27858, or by calling (252) 737-1133.

- B. Basis of Presentation** - The accompanying financial statements are presented in accordance with accounting principles generally accepted in the United States of America as prescribed by the GASB.

Pursuant to the provisions of GASB Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*, as amended by GASB Statement No. 35, *Basic Financial Statements - and Management's Discussion and Analysis - for Public Colleges and Universities*, the full scope of the University's activities is considered to be a single business-type activity and accordingly, is reported within a single column in the basic financial statements.

- C. Basis of Accounting** - The financial statements of the University have been prepared using the economic resource measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation has been incurred, regardless of the timing of the cash flows.

Nonexchange transactions, in which the University receives (or gives) value without directly giving (or receiving) equal value in exchange, include state appropriations, certain grants, and donations. Revenues are recognized, net of estimated uncollectible amounts, as soon as all eligibility requirements imposed by the provider have been met, if probable of collection.

- D. Cash and Cash Equivalents** - This classification includes undeposited receipts, petty cash, cash on deposit with private bank accounts, and deposits held by the State Treasurer in the Short-Term Investment Fund (STIF). The STIF maintained by the State Treasurer has the general characteristics of a demand deposit account in that participants may deposit and withdraw cash at any time without prior notice or penalty.

- E. Investments** - To the extent available, investments are recorded at fair value based on quoted market prices in active markets on a trade-date basis. Additional information regarding the fair value measurement of investments is disclosed in Note 3. Because of the inherent uncertainty in the use of estimates, values that are based on estimates may differ from the values that would have been used had a ready market existed for the investments. The net change in the value of investments is recognized as a component of investment income.

Other asset holdings are reported at cost, if purchased, or at fair value or appraised value at date of gift, if donated.

Endowment investments include the principal amount of gifts and bequests that, according to donor restrictions, must be held in perpetuity or for a specified period of time, along with any accumulated investment earnings on such amounts. Further, endowment investments also include amounts internally designated by the University for investment in an endowment capacity (i.e. quasi-endowments), along with accumulated investment earnings on such amounts.

- F. **Receivables** - Receivables consist of tuition and fees charged to students, charges for services rendered to patients, and charges for auxiliary enterprises' sales and services. Receivables also include amounts due from the federal government, state and local governments, and private sources in connection with reimbursement of allowable expenditures made pursuant to contracts and grants. Receivables are recorded net of estimated uncollectible amounts.
- G. **Inventories** - Inventories, consisting of expendable supplies, are valued at cost using the first-in, first-out method. Merchandise for resale is valued at the lower of cost or market using the retail inventory method.
- H. **Capital Assets** - Capital assets are stated at cost at date of acquisition or acquisition value at date of donation in the case of gifts. Donated capital assets acquired prior to July 1, 2015 are stated at fair value as of the date of donation. The value of assets constructed includes all material direct and indirect construction costs.

The University capitalizes assets that have a value or cost of \$5,000 or greater at the date of acquisition and an estimated useful life of more than one year except for internally generated software which is capitalized when the value or cost is \$1,000,000 or greater and other intangible assets which are capitalized when the value or cost is \$100,000 or greater.

Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the assets in the following manner:

<u>Asset Class</u>	<u>Estimated Useful Life</u>
Buildings	10-75 years
Machinery and Equipment	2-50 years
General Infrastructure	10-50 years
Computer Software	2-20 years

The University does not capitalize the library and art collections. These collections adhere to the University's policy to maintain for public exhibition, education, or research; protect, keep unencumbered, care for, and preserve; and require proceeds from their sale to be used to acquire other collection items. Accounting principles generally accepted in the

United States of America permit collections maintained in this manner to be charged to operations at time of purchase rather than be capitalized.

- I. **Restricted Assets** - Certain resources are reported as restricted assets because restrictions on asset use change the nature or normal understanding of the availability of the asset. Resources that are not available for current operations and are reported as restricted include resources restricted for the acquisition or construction of capital assets, resources legally segregated for the payment of principal and interest as required by debt covenants, unspent debt proceeds, and endowment and other restricted investments.
- J. **Noncurrent Long-Term Liabilities** - Noncurrent long-term liabilities include principal amounts of long-term debt and other long-term liabilities that will not be paid within the next fiscal year. Debt is defined as a liability that arises from a contractual obligation to pay cash (or other assets that may be used in lieu of cash) in one or more payments to settle an amount that is fixed at the date the contractual obligation is established. Long-term debt includes: revenue bonds payable, bonds from direct placements, notes from direct borrowings, and capital leases payable. Other long-term liabilities include: compensated absences, net pension liability, net other postemployment benefits (OPEB) liability, and workers' compensation.

Revenue bonds payable are reported net of unamortized premiums or discounts. The University amortizes bond premiums/discounts over the life of the bonds using the straight-line method that approximates the effective interest method. Deferred gains and losses on refundings are amortized over the life of the old debt or new debt (whichever is shorter) using the straight-line method, and are aggregated as deferred outflows of resources or deferred inflows of resources on the Statement of Net Position. Issuance costs are expensed in the reporting period in which they are incurred.

The net pension liability represents the University's proportionate share of the collective net pension liability reported in the State of North Carolina's 2019 *Comprehensive Annual Financial Report*. This liability represents the University's portion of the collective total pension liability less the fiduciary net position of the Teachers' and State Employees' Retirement System. See Note 13 for further information regarding the University's policies for recognizing liabilities, expenses, deferred outflows of resources, and deferred inflows of resources related to pensions.

The net OPEB liability represents the University's proportionate share of the collective net OPEB liability reported in the State of North Carolina's 2019 *Comprehensive Annual Financial Report*. This liability represents the University's portion of the collective total OPEB liability less the fiduciary net position of the Retiree Health Benefit Fund. See Note 14 for further information regarding the University's policies for recognizing liabilities, expenses, deferred outflows of resources, and deferred inflows of resources related to OPEB.



- K. Compensated Absences** - The University's policy is to record the cost of vacation leave when earned. The policy provides for a maximum accumulation of unused vacation leave of 30 days which can be carried forward each January 1 or for which an employee can be paid upon termination of employment. When classifying compensated absences into current and noncurrent, leave is considered taken using a last-in, first-out (LIFO) method. Also, any accumulated vacation leave in excess of 30 days at year-end is converted to sick leave. Under this policy, the accumulated vacation leave for each employee at June 30 equals the leave carried forward at the previous December 31 plus the leave earned, less the leave taken between January 1 and June 30.

In addition to the vacation leave described above, compensated absences include the accumulated unused portion of the special annual leave bonuses awarded by the North Carolina General Assembly. The bonus leave balance on December 31 is retained by employees and transferred into the next calendar year. It is not subject to the limitation on annual leave carried forward described above and is not subject to conversion to sick leave.

There is no liability for unpaid accumulated sick leave because the University has no obligation to pay sick leave upon termination or retirement. However, additional service credit for retirement pension benefits is given for accumulated sick leave upon retirement.

- L. Deferred Outflows/Inflows of Resources** - Deferred outflows of resources represent a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense) until then. Deferred inflows of resources represent an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until then.
- M. Net Position** - The University's net position is classified as follows:

**Net Investment in Capital Assets** - This represents the University's total investment in capital assets, net of outstanding liabilities related to those capital assets. To the extent debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of net investment in capital assets. Additionally, deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of capital assets or related debt are also included in this component of net position.

**Restricted Net Position - Nonexpendable** - Nonexpendable restricted net position includes endowments and similar type assets whose use is limited by donors or other outside sources, and, as a condition of the gift, the principal is to be maintained in perpetuity.

**Restricted Net Position - Expendable** - Expendable restricted net position includes resources for which the University is legally or

contractually obligated to spend in accordance with restrictions imposed by external parties.

**Unrestricted Net Position** - Unrestricted net position includes resources derived from student tuition and fees, sales and services, unrestricted gifts, royalties, and interest income. It also includes the net position of accrued employee benefits such as compensated absences, workers' compensation, pension plans, and other postemployment benefits.

Restricted and unrestricted resources are tracked using a fund accounting system and are spent in accordance with established fund authorities. Fund authorities provide rules for the fund activity and are separately established for restricted and unrestricted activities. When both restricted and unrestricted funds are available for expenditure, the decision for funding is transactional based within the departmental management system in place at the University. For projects funded by tax-exempt debt proceeds and other sources, the debt proceeds are always used first. Both restricted and unrestricted net position include consideration of deferred outflows of resources and deferred inflows of resources. See Note 10 for further information regarding deferred outflows of resources and deferred inflows of resources that had a significant effect on unrestricted net position.

- N. Scholarship Discounts** - Student tuition and fees revenues and certain other revenues from University charges are reported net of scholarship discounts in the accompanying Statement of Revenues, Expenses, and Changes in Net Position. The scholarship discount is the difference between the actual charge for goods and services provided by the University and the amount that is paid by students or by third parties on the students' behalf. Student financial assistance grants, such as Pell grants, and other federal, state, or nongovernmental programs, are recorded as nonoperating revenues in the accompanying Statement of Revenues, Expenses, and Changes in Net Position. To the extent that revenues from these programs are used to satisfy tuition, fees, and other charges, the University has recorded a scholarship discount.
- O. Revenue and Expense Recognition** - The University classifies its revenues and expenses as operating or nonoperating in the accompanying Statement of Revenues, Expenses, and Changes in Net Position. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the University's principal ongoing operations. Operating revenues include activities that have characteristics of exchange transactions, such as (1) student tuition and fees, (2) sales and services of auxiliary enterprises, (3) certain federal, state, and local grants and contracts that are essentially contracts for services, and (4) interest earned on loans. Operating expenses are all expense transactions incurred other than those related to capital and noncapital financing or investing activities as defined by GASB Statement No. 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting*.

Nonoperating revenues include activities that have the characteristics of nonexchange transactions. Revenues from nonexchange transactions that represent subsidies or gifts to the University, as well as investment income, are considered nonoperating since these are either investing, capital, or noncapital financing activities. Capital contributions are presented separately after nonoperating revenues and expenses.

- P. Internal Sales Activities** - Certain institutional auxiliary operations provide goods and services to University departments, as well as to its customers. These institutional auxiliary operations include activities such as central stores, copy centers, motor pool, postal services, and telecommunications. In addition, the University has other miscellaneous sales and service units that operated either on a reimbursement or charge basis. All internal sales activities to University departments from auxiliary operations and sales and service units have been eliminated in the accompanying financial statements. These eliminations are recorded by removing the revenue and expense in the auxiliary operations and sales and service units and, if significant, allocating any residual balances to those departments receiving the goods and services during the year.

## NOTE 2 - DEPOSITS AND INVESTMENTS

- A. Deposits** - Unless specifically exempt, the University is required by *North Carolina General Statute 147-77* to deposit moneys received with the State Treasurer or with a depository institution in the name of the State Treasurer. However, the University of North Carolina Board of Governors, pursuant to G.S. 116-36.1, may authorize the University to deposit its institutional trust funds in interest-bearing accounts and other investments authorized by the Board of Governors, without regard to any statute or rule of law relating to the investment of funds by fiduciaries. Although specifically exempted, the University may voluntarily deposit institutional trust funds, endowment funds, special funds, revenue bond proceeds, debt service funds, and funds received for services rendered by health care professionals with the State Treasurer. Special funds consist of moneys for intercollegiate athletics and agency funds held directly by the University.

At June 30, 2020, the amount shown on the Statement of Net Position as cash and cash equivalents includes \$327,910,372, which represents the University's equity position in the State Treasurer's Short-Term Investment Fund (STIF). The STIF (a portfolio within the State Treasurer's Investment Pool, an external investment pool that is not registered with the Securities and Exchange Commission or subject to any other regulatory oversight and does not have a credit rating) had a weighted average maturity of 1.3 years as of June 30, 2020. Assets and shares of the STIF are valued at fair value. Deposit and investment risks associated with the State Treasurer's Investment Pool (which includes the State Treasurer's STIF) are included in the North Carolina Department of State Treasurer Investment Programs' separately issued audit report. This separately issued report can be obtained from the Department of State Treasurer,

3200 Atlantic Avenue, Raleigh, NC 27604 or can be accessed from the Department of State Treasurer's website at <https://www.nctreasurer.com/> in the Audited Financial Statements section.

Cash on hand at June 30, 2020 was \$104,784. The carrying amount of the University's deposits not with the State Treasurer was \$258,900, and the bank balance was \$258,924. Custodial credit risk is the risk that in the event of a bank failure, the University's deposits may not be returned to it. The University does not have a deposit policy for custodial credit risk. As of June 30, 2020, the University's bank balance was not exposed to custodial credit risk.

## **B. Investments**

**University** - The University is authorized by the University of North Carolina Board of Governors pursuant to G.S. 116-36.2 and Section 600.2.4 of the Policy Manual of the University of North Carolina to invest its special funds and funds received for services rendered by health care professionals in the same manner as the State Treasurer is required to invest, as discussed below.

G.S. 147-69.1(c), applicable to the State's General Fund, and G.S. 147-69.2, applicable to institutional trust funds, authorize the State Treasurer to invest in the following: obligations of or fully guaranteed by the United States; obligations of certain federal agencies; repurchase agreements; obligations of the State of North Carolina; certificates of deposit and other deposit accounts of specified financial institutions; prime quality commercial paper; asset-backed securities with specified ratings, specified bills of exchange or time drafts, and corporate bonds/notes with specified ratings; general obligations of other states; general obligations of North Carolina local governments; and obligations of certain entities with specified ratings.

In accordance with the bond resolutions, bond proceeds and debt service funds are invested in obligations that will by their terms mature on or before the date funds are expected to be required for expenditure or withdrawal.

G.S. 116-36(e) provides that the trustees of the Endowment Fund shall be responsible for the prudent investment of the Fund in the exercise of their sound discretion, without regard to any statute or rule of law relating to the investment of funds by fiduciaries but in compliance with any lawful condition placed by the donor upon that part of the Endowment Fund to be invested.

Investments of various funds may be pooled unless prohibited by statute or by terms of the gift or contract. The University utilizes investment pools to manage investments and distribute investment income.

Investments are subject to the following risks as defined by GASB Statement No. 40, *Deposit and Investment Risk Disclosures – An Amendment of GASB Statement No. 3*.

*Interest Rate Risk:* Interest rate risk is the risk the University may face should interest rate variances affect the value of investments. The University's Endowment Board has a formal investment policy that addresses interest rate risk. The policy states that fixed income investments should have a duration that is not greater than +/-40% that of Barclays Capital Aggregate Bond Index in order to minimize interest rate risk. The University has no formal investment policy that addresses interest rate risk for investments other than those under the control of the Endowment Board.

*Credit Risk:* Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Each equity and fixed income investment manager must assure that no position of any one issuer shall exceed 8% of the manager's portfolio at market value, with the exception of securities issued by the U.S. government and its agencies. The aggregate fixed income portfolio must have an overall weighted average credit rating of "A" or better by Moody's and Standard & Poor's rating services. The aggregate fixed income portfolio shall not contain more than 20% of investments rated below investment grade (below Baa/BBB). No more than 60% of the portfolio shall be invested in either corporate or mortgage-backed securities. The committee will monitor the composition of the fixed income portfolio relative to the opportunity set available. The committee understands there may be periods when credit risk is acceptable for the returns expected and as such may choose minor deviations from the guidelines noted above, particularly in the case of investing in public debt funds where the manager's security selection decisions may include a small allocation to below investment grade bonds. The University has no formal investment policy that addresses credit risk for investments other than those under the control of the Endowment Board.

*Custodial Credit Risk:* Custodial credit risk is the risk that, in the event of the failure of the counterparty, the University will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Currently, the Endowment Fund does not participate in a securities lending program, therefore counterparty risk is not material. With regard to the safety of assets held by the custodian, the Foundation and the Fund retain title to those assets; as such, in the event of the broker/dealer failure, the assets held do not become assets of the broker/dealer and are protected from any counterparty claimants. The University has no formal investment policy that addresses custodial credit risk for investments other than those under the control of the Endowment Board.

**Long-Term Investment Pool** - This is an internal investment pool that is utilized for the investment of the endowment funds. Fund ownership is measured using a market unit valuation basis each month. Under this method, the total pool unit value is adjusted each month and participating fund's investment balance is determined based on its number of units owned. Valuation of the underlying assets is performed by the custodian. The investment strategy, including the selection of investment managers,

is based on the directives of the Board of Trustees of the Endowment Fund.

The following table presents investments by type and investments subject to interest rate risk at June 30, 2020, for the Long-Term Investment Pool.

**Long-Term Investment Pool**

Investment Type	Amount	Investment Maturities (in Years)			
		Less Than 1	1 to 5	6 to 10	More than 10
<b>Debt Securities</b>					
Debt Mutual Funds	\$ 8,660,586	\$ -	\$ 3,815,585	\$ 966,147	\$ 3,878,854
Money Market Mutual Funds	79,903	79,903	-	-	-
<b>Total Debt Securities</b>	<b>8,740,489</b>	<b>\$79,903</b>	<b>\$ 3,815,585</b>	<b>\$ 966,147</b>	<b>\$ 3,878,854</b>
<b>Other Securities</b>					
UNC Investment Fund	3,396,408				
International Mutual Funds	11,976,881				
Equity Mutual Funds	23,785,503				
Hedge Funds	3,140,867				
Private Equity Limited Partnerships	2,325,022				
Other Limited Partnerships	2,215,081				
Domestic Stocks	209,878				
Other	2,000,000				
<b>Total Long-Term Investment Pool</b>	<b>\$ 57,790,129</b>				

At June 30, 2020, investments in the Long-Term Investment Pool had the following credit quality distribution for securities with credit exposure:

	Amount	AAA Aaa	AA Aa	A	BBB Baa	BB/Ba and below	Unrated
Debt Mutual Funds	\$ 8,660,586	\$ -	\$ -	\$ 7,684,212	\$ 946,187	\$ 19,109	\$ 11,078
Money Market Mutual Funds	79,903	79,903	-	-	-	-	-
<b>Totals</b>	<b>\$ 8,740,489</b>	<b>\$79,903</b>	<b>\$ -</b>	<b>\$ 7,684,212</b>	<b>\$ 946,187</b>	<b>\$ 19,109</b>	<b>\$ 11,078</b>

Rating Agency: Moody's and Standard & Poor's

At June 30, 2020, investments in the Long-Term Investment Pool were exposed to custodial credit risk as follows:

Investment Type	Held by Counterparty
Domestic Stocks	\$ 209,878

**UNC Investment Fund, LLC** - At June 30, 2020, the University's investments include \$3,396,408, which represents the University's equity position in the UNC Investment Fund, LLC (UNC Investment Fund). The UNC Investment Fund is an external investment pool that is not registered with the Securities and Exchange Commission, does not have a credit rating, and is not subject to any regulatory oversight. Investment risks associated with the UNC Investment Fund are included in audited financial statements of the UNC Investment Fund, LLC which may be obtained from UNC Management Company, Inc., 1400 Environ Way, Chapel Hill, NC 27517.

**Non-Pooled Investments** - The following table presents investments by type and investments subject to interest rate risk at June 30, 2020, for the University's non-pooled investments.

**Non-Pooled Investments**

Investment Type	Investment Maturities (in Years)	
	Amount	Less Than 1
Debt Securities		
Money Market Mutual Funds	<u>\$ 6,463</u>	<u>\$ 6,463</u>

At June 30, 2020, the University's non-pooled investments had the following credit quality distribution for securities with credit exposure:

	Amount	AAA Aaa
Money Market Mutual Funds	<u>\$ 6,463</u>	<u>\$ 6,463</u>

Rating Agency: Moody's and Standard and Poor's

**Total Investments** - The following table presents the total investments at June 30, 2020:

Investment Type	Amount
Debt Securities	
Debt Mutual Funds	\$ 8,660,586
Money Market Mutual Funds	86,366
Other Securities	
UNC Investment Fund	3,396,408
International Mutual Funds	11,976,881
Equity Mutual Funds	23,785,503
Hedge Funds	3,140,867
Private Equity Limited Partnerships	2,325,022
Other Limited Partnerships	2,215,081
Domestic Stocks	209,878
Other	<u>2,000,000</u>
<b>Total Investments</b>	<u>\$ 57,796,592</u>

**Component Unit** - Investments of the University's discretely presented component unit, the East Carolina University Foundation, Inc. and Consolidated Affiliates, are subject to and restricted by G.S. 36E Uniform Prudent Management of Institutional Funds Act (UPMIFA) and any requirements placed on them by contract or donor agreements. Because the East Carolina University Foundation, Inc. reports under the FASB reporting model, disclosures of the various investment risks are not required. The following is an analysis of investments by type:

Investment Type	Amount
Common Stock	\$ 24,908
Mutual Funds	98,936,562
Total Marketable Securities	98,961,470
Alternative Investments	32,820,801
Total Investments	\$ 131,782,271

**NOTE 3 - FAIR VALUE MEASUREMENTS**

**University** - To the extent available, the University's investments are recorded at fair value as of June 30, 2020. GASB Statement No. 72, *Fair Value Measurement and Application*, defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This statement establishes a hierarchy of valuation inputs based on the extent to which the inputs are observable in the marketplace. Inputs are used in applying the various valuation techniques and take into account the assumptions that market participants use to make valuation decisions. Inputs may include price information, credit data, interest and yield curve data, and other factors specific to the financial instrument. Observable inputs reflect market data obtained from independent sources. In contrast, unobservable inputs reflect the entity's assumptions about how market participants would value the financial instrument. Valuation techniques should maximize the use of observable inputs to the extent available.

A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used for financial instruments measured at fair value on a recurring basis:

- Level 1 Investments whose values are based on quoted prices (unadjusted) for identical assets in active markets that a government can access at the measurement date.
- Level 2 Investments with inputs - other than quoted prices included within Level 1 - that are observable for an asset, either directly or indirectly.



Level 3 Investments classified as Level 3 have unobservable inputs for an asset and may require a degree of professional judgment.

The following table summarizes the University's investments, including deposits in the Short-Term Investment Fund, within the fair value hierarchy at June 30, 2020:

	Fair Value	Fair Value Measurements Using		
		Level 1 Inputs	Level 2 Inputs	Level 3 Inputs
<b>Investments by Fair Value Level</b>				
Debt Securities				
Debt Mutual Funds	\$ 8,660,586	\$ 8,660,586	\$ -	\$ -
Money Market Mutual Funds	86,366	86,366	-	-
<b>Total Debt Securities</b>	<b>8,746,952</b>	<b>8,746,952</b>	<b>-</b>	<b>-</b>
Other Securities				
International Mutual Funds	11,976,881	11,976,881	-	-
Equity Mutual Funds	23,785,503	23,785,503	-	-
Domestic Stocks	209,878	209,878	-	-
Other - Liquidation in Transit	2,000,000	2,000,000	-	-
<b>Total Investments by Fair Value Level</b>	<b>46,719,214</b>	<b>\$ 46,719,214</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Investments Measured at the Net Asset Value (NAV)</b>				
Hedge Funds	3,140,867			
Private Equity Limited Partnerships	2,325,022			
Other Limited Partnerships	2,215,081			
<b>Total Investments Measured at the NAV</b>	<b>7,680,970</b>			
<b>Investments as a Position in an External Investment Pool</b>				
Short-Term Investment Fund	327,910,372			
UNC Investment Fund	3,396,408			
<b>Total Investments as a Position in an External Investment Pool</b>	<b>331,306,780</b>			
<b>Total Investments Measured at Fair Value</b>	<b>\$ 385,706,964</b>			

**Short-Term Investment Fund** - Ownership interests of the STIF are determined on a fair market valuation basis as of fiscal year end in accordance with the STIF operating procedures. Valuation of the underlying assets is performed by the custodian. Pool investments are measured at fair value in accordance with GASB 72. The University's position in the pool is measured and reported at fair value and the STIF is not required to be categorized within the fair value hierarchy.

**UNC Investment Fund** - Ownership interests of the UNC Investment Fund are determined on a market unit valuation basis each month and in accordance with the UNC Investment Fund's operating procedures. Valuation of the underlying assets is performed by the custodian. Pool investments are measured at fair value in accordance with GASB 72. The University's position in the pool is measured and reported at fair value and the UNC Investment Fund is not required to be categorized within the fair value hierarchy.

**Debt and Equity Securities** - Debt and equity securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities.

The following table presents the valuation of investments measured at the Net Asset Value (NAV) per share (or its equivalent) at June 30, 2020.

Investments Measured at the NAV

	Fair Value	Unfunded Commitments	Redemption Frequency (If Currently Eligible)	Redemption Notice Period
Hedge Funds <sup>A</sup>				
Harvest MLP	\$ 40,945	-	Monthly	30 days
Lighthouse Diversified Fund	3,099,922	-	Quarterly	90 days
Private Equity Limited Partnerships <sup>B</sup>				
Falcon Private Opportunities VI	-	700,000	Ineligible	N/A
FEG Private Opportunities I	298,925	25,750	Ineligible	N/A
FEG Private Opportunities II	416,806	22,500	Ineligible	N/A
FEG Private Opportunities III	1,030,157	480,000	Ineligible	N/A
FEG Private Opportunities IV	574,234	1,380,000	Ineligible	N/A
Northgate Private Equity Partners I	4,900	12,000	Ineligible	N/A
Other Limited Partnerships <sup>C</sup>				
Champlain Investment Partners, LLC	2,142,379	-	Monthly	30 days
Siguler Guff Distressed Opportunities III	72,702	15,000	Ineligible	N/A
<b>Total Investments Measured at the NAV</b>	<b>\$ 7,680,970</b>			

**A. Hedge Funds** - This type includes investments in two hedge funds that are in the fund-of-funds category. The funds invest in both long and short positions across a globally allocated pool of various types of assets. The hedge fund investments pursue a variety of strategies, including real estate, debt, equity, and other hedging strategies. Management of each hedge fund has the ability to use leverage in the funds and to shift investments from value to growth strategies, from small to large capitalization stocks and from net long positions to net short positions. The fair values of the investments in this type have been determined using the NAV per share of the investments. Restriction periods ranged from 30 to 90 days on these investments as of June 30, 2020.

**B. Private Equity Limited Partnerships** - This type includes investments in six private equity funds that are in the fund-of-funds category. The funds generally invest in long positions across a globally allocated pool of various types of assets. The private equity investments include funds whose focus is on buyouts, distressed debt, real assets, and various real estate purchases. Management of each fund has the ability to shift investments from value to growth strategies, from small to large capitalization stocks, invest in a variety of debt structures, and participate in buyout opportunities across a wide variety of industries. The fair values of the investments in this type have been determined using the NAV per share of the

investments. A limited amount of the underlying managers use leverage in their return strategy. These are closed period funds which do not permit redemptions for an extended period of time or until the underlying managers liquidate and disburse funds.

- C. Other Limited Partnerships** - This type includes investments in a private equity limited liability company and a private distressed debt fund. The private equity limited liability fund holds equity investments that include stocks of small and medium sized companies. The portfolio consists of 65 to 100 actively managed common stocks from the Russell 2000, S&P SmallCap 600, and S&P MidCap 400. The fund is open for redemption with a 30 day notice period. The private distressed debt fund includes an investment in one private equity fund that is in the fund-of-funds category. The fund includes equity investments in limited partnership funds in banking, hedge funds, commercial real estate, distressed debt, residential real estate, real property, and hospitality. This is a closed period fund which does not permit redemptions for an extended period of time or until the underlying managers liquidate and disburse funds.

**Component Unit** - Fair value as defined under GAAP is an exit price, representing the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the Foundation uses various valuation approaches within the FASB ASC 820 fair value measurement framework. Fair value measurements are determined based on the assumptions that market participants would use in pricing an asset or liability.

FASB ASC 820 establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. FASB ASC 820 defines levels within the hierarchy based on the reliability of inputs as follows:

Level 1 - Valuations based on unadjusted quoted prices for identical assets or liabilities in active markets;

Level 2 - Valuations based on inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. These inputs can include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, and market-corroborated inputs.; and

Level 3 - Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable, such as pricing models, discounted cash flow models and similar techniques not based on market, exchange, dealer or broker-traded transactions.

The following is a description of the valuation methodologies used for instruments measured at fair value and their classification in the valuation hierarchy. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Foundation's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of fair value assets and liabilities and their placement within the fair value hierarchy levels. These valuation methodologies have not changed and are consistent with prior years.

Mutual funds listed on a national market or exchanges are valued at the last sales price. If there is no sale, and the market is considered still active, equity securities are valued at the last transaction price before year-end. Such securities are classified within Level 1 of the valuation hierarchy. Investments in real estate are valued based on independent appraisals and county tax records and are classified within Level 2 of the valuation hierarchy.

Investments in charitable remainder trusts and annuities are valued at the market price of the investments held and are classified as Level 2 of the valuation hierarchy. While the Foundation has access to a detailed listing of the underlying assets held in these trusts and annuities, the majority of which are publicly traded and readily available in active markets, the trusts themselves do not have daily quoted active market prices. Investments in these trusts and annuities are valued per share based on the market prices of the underlying assets.

Beneficial interest in charitable remainder trusts is valued at the market price of the investments and is classified as Level 3 of the valuation hierarchy. While the Foundation has access to a detailed listing of the underlying assets held in these trusts, the majority of which are publicly traded and readily available in active markets, the beneficial interests are determined through discounted cash flow analysis.

The fair value of the Foundation's charitable gift annuity obligations is based on the net present value of the anticipated benefit using the difference between the assets received and the original contribution. As beneficiary payments are made, the liability is adjusted based on an amortization schedule. The annuity obligations are included in Level 2 of the fair value hierarchy.

The fair value of liabilities under charitable remainder trusts is based on the net present value of the anticipated benefit payments from the trust for which the Foundation is both a beneficiary and trustee. As beneficiary payments are made, the life expectancy of the beneficiary decreases and discount rates fluctuate year to year, the Foundation adjusts the liability accordingly. The trust liabilities are included in Level 2 of the fair value hierarchy.

The following tables present assets and liabilities measured at fair value by classification within the fair value hierarchy as of June 30, 2020:

	Financial Assets (Liabilities) at Fair Value as of June 30, 2020			Total
	Level 1	Level 2	Level 3	
Investments in Mutual Funds	\$ 98,936,562	\$ -	\$ -	\$ 98,936,562
Investments in Common Stock	24,908	-	-	24,908
Investments in Real Estate	-	1,984,808	-	1,984,808
Investments in Private Equity				
Funds Measured at Net Asset Value <sup>(a)</sup>	-	-	-	6,810,220
Investments in Hedge Funds				
Measured at Net Asset Value <sup>(a)</sup>	-	-	-	26,010,581
Total	<u>\$ 98,961,470</u>	<u>\$ 1,984,808</u>	<u>\$ -</u>	<u>\$ 133,767,079</u>
Investments in Charitable				
Remainder Trusts and Annuities	<u>\$ -</u>	<u>\$ 1,049,866</u>	<u>\$ -</u>	<u>\$ 1,049,866</u>
Beneficial Interest in Charitable				
Remainder Trusts	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,439,512</u>	<u>\$ 2,439,512</u>
Liabilities Under Charitable Gift Annuities	<u>\$ -</u>	<u>\$ (173,432)</u>	<u>\$ -</u>	<u>\$ (173,432)</u>
Liabilities Under Charitable Remainder Trusts	<u>\$ -</u>	<u>\$ (213,313)</u>	<u>\$ -</u>	<u>\$ (213,313)</u>

<sup>(a)</sup> In accordance with Subtopic 820-10, certain investments that were measured at net asset value per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the Consolidated Statements of Financial Position.

There were no transfers among Level 1, Level 2, or Level 3 assets during the years ended June 30, 2020 and 2019. When transfers occur, they are recognized at the end of the reporting period.

Management determines the fair value measurement valuation policies and procedures, including those for Level 3 recurring and nonrecurring measurements. The Foundation's Board of Directors assesses and approves these policies and procedures. At least annually, management: (1) determines if the current valuation techniques used in fair value measurements are still appropriate, and (2) evaluates and adjusts the unobservable inputs used in the fair value measurements based on current market conditions and third-party information.

The following is a reconciliation of the beginning and ending balances of assets and liabilities measured at fair value on a recurring basis using significant unobservable (Level 3) inputs during the years ended June 30, 2020:

	Amount
Balance, Beginning of Year	\$ 2,967,457
Distributions from Level 3	-
Additions to Level 3	-
Revaluation of Split Interst Agreements	<u>(527,945)</u>
Balance, End of Year	<u>\$ 2,439,512</u>

Revaluation of split interest agreements applicable to instruments valued using significant unobservable inputs (Level 3) shown on the previous page are included in the change in net assets for 2020 and 2019 in the Consolidated Statements of Activities.

**Quantitative Information about Significant Unobservable Inputs Used in Level 3 Fair Value Measurements**

The following table represents the Foundation's Level 3 financial instruments, the valuation techniques used to measure the fair value of those financial instruments, and the significant unobservable inputs and ranges of values for those unobservable inputs.

Significant Unobservable Inputs at June 30, 2020				
	Fair Value	Principal Valuation Technique	Unobservable Inputs	Range of Significant Input Values
Beneficial Interests in Charitable Remainder Trusts	\$ 2,439,512	Discounted Cash Flows	Payout Rate Discount Rate	5-7% 2.7-5.7%

Alternative Investments at June 30, 2020				
	Fair Value	Unfunded Commitments	Redemption Frequency (if currently available)	Redemption Notice Period
Private Equity Funds:				
Falcon Private Opportunities VI	\$ -	\$ 1,000,000	Ineligible	N/A
FEG Private Investors	1,793,552	154,500	Ineligible	N/A
FEG Private Investors II	2,460,841	175,000	Ineligible	N/A
FEG Private Investors III	1,497,235	768,000	Ineligible	N/A
FEG Private Investors IV	812,408	2,607,500	Ineligible	N/A
Northgate Private Equity Partners	28,080	48,000	Ineligible	N/A
Siguler Guff Distressed Opportunities	218,108	45,000	Ineligible	N/A
Total Private Equity Funds	6,810,224	4,798,000		
Hedge Funds:				
Champlain Small Cap Fund, LLC	3,720,772	-	Daily	5 days
Harvest MLP	67,255	-	Monthly	30 days
Lighthouse Diversified Fund	6,124,686	-	Quarterly	90 days
UNC Investment Fund, LLC	16,097,864	-	Monthly	30 days
Total Hedge Funds	26,010,577	-		
Total Alternative Investments	\$ 32,820,801	\$ 4,798,000		

The Foundation invests in alternative investment vehicles as a hedge against broader market risks by further diversifying the portfolio holdings. Investments in both private equity and hedge funds are in the fund-of-funds category. The private equity investments include funds whose focus is on buyouts and distressed debt purchases. The hedge fund investments pursue a variety of strategies, including real estate, equity, and other hedging strategies.

The Foundation invests in various types of investment securities, which are exposed to various risks, such as interest rate, market, and credit risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term, and such changes could materially affect the amounts reported in the Consolidated Statements of Financial Position.

**NOTE 4 - ENDOWMENT INVESTMENTS**

Investments of the University's endowment funds are pooled, unless required to be separately invested by the donor. If a donor has not provided specific instructions, state law permits the Board of Trustees to authorize for expenditure the net appreciation, realized and unrealized, of the investments of the endowment funds. Under the Uniform Prudent Management of Institutional Funds Act (UPMIFA), authorized by the North Carolina General Assembly on March 19, 2009, the Board may also appropriate expenditures from eligible nonexpendable balances if deemed prudent and necessary to meet program outcomes and for which such spending is not specifically prohibited by the donor agreements. However, a majority of the University's endowment donor agreements prohibit spending of nonexpendable balances and therefore the related nonexpendable balances are not eligible for expenditure. During the year, the Board did not appropriate expenditures from eligible nonexpendable endowment funds.

Investment return of the University's endowment funds is predicated on the total return concept (yield plus appreciation). Annual payouts from eligible University endowment funds are based on an adopted spending policy which provides a distribution of 4% of the endowment fund's twelve month weighted average balance. The annual payout each fiscal year end is communicated to departments in the fall of the following fiscal year and posted to their expendable funds in the fall of the fiscal year following the communication. To the extent that the total return for the current year exceeds the payout and a 1.25% administrative fee, the excess is added to accumulated earnings unless donor restrictions require that it be added to the principal. If current year earnings do not meet the payout requirements, to the extent possible the University uses accumulated income and appreciation from restricted, expendable net position endowment balances to make up the difference. At June 30, 2020, endowment net position of \$16,994,678 were available to be spent, all of which was restricted to specific purposes.

During the current year, the University incurred investment losses that exceeded the related endowment's available accumulated income and net appreciation. These losses resulted in a reduction to the specific nonexpendable endowment balance. At June 30, 2020 the amount of investment losses reported against the nonexpendable endowment balances was \$95,527.

## NOTES TO THE FINANCIAL STATEMENTS

### NOTE 5 - RECEIVABLES

Receivables at June 30, 2020, were as follows:

	<u>Gross Receivables</u>	<u>Less Allowance for Doubtful Accounts</u>	<u>Net Receivables</u>
<b>Current Receivables:</b>			
Students	\$ 5,294,692	\$ 1,147,109	\$ 4,147,583
Student Sponsors	291,978	-	291,978
Patients	66,152,498	33,924,814	32,227,684
Accounts	3,595,628	25,094	3,570,534
Intergovernmental	3,412,580	-	3,412,580
Grant Sponsors	3,883,763	-	3,883,763
Interest on Loans	641,198	-	641,198
Federal Interest Subsidy on Debt	91,092	-	91,092
Other	430,484	27,801	402,683
<b>Total Current Receivables</b>	<b><u>\$ 83,793,913</u></b>	<b><u>\$ 35,124,818</u></b>	<b><u>\$ 48,669,095</u></b>
<b>Noncurrent Receivables:</b>			
Athletic Seat Rights	\$ 8,444,053	\$ -	\$ 8,444,053
Patients	1,590,402	-	1,590,402
<b>Total Noncurrent Receivables</b>	<b><u>\$ 10,034,455</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 10,034,455</u></b>
<b>Notes Receivable:</b>			
<b>Notes Receivable - Current:</b>			
Federal Loan Programs	\$ 2,083,445	\$ 148,471	\$ 1,934,974
Institutional Student Loan Programs	500	-	500
<b>Total Notes Receivable - Current</b>	<b><u>\$ 2,083,945</u></b>	<b><u>\$ 148,471</u></b>	<b><u>\$ 1,935,474</u></b>
<b>Notes Receivable - Noncurrent:</b>			
Federal Loan Programs	\$ 7,450,188	\$ 624,647	\$ 6,825,541



**NOTE 6 - CAPITAL ASSETS**

A summary of changes in the capital assets for the year ended June 30, 2020, is presented as follows:

	Balance July 1, 2019	Increases	Decreases	Balance June 30, 2020
Capital Assets, Nondepreciable:				
Land	\$ 51,961,215	\$ -	\$ -	\$ 51,961,215
Construction in Progress	93,087,906	45,602,822	95,272,147	43,418,581
<b>Total Capital Assets, Nondepreciable</b>	<b>145,049,121</b>	<b>45,602,822</b>	<b>95,272,147</b>	<b>95,379,796</b>
Capital Assets, Depreciable:				
Buildings	1,155,313,475	32,750,266	-	1,188,063,741
Machinery and Equipment	165,898,967	8,345,318	5,595,567	168,648,718
General Infrastructure	135,752,968	63,651,766	1,311,008	198,093,726
Computer Software	13,891,891	-	556,353	13,335,538
<b>Total Capital Assets, Depreciable</b>	<b>1,470,857,301</b>	<b>104,747,350</b>	<b>7,462,928</b>	<b>1,568,141,723</b>
Less Accumulated Depreciation/Amortization for:				
Buildings	285,195,908	18,818,799	-	304,014,707
Machinery and Equipment	91,357,017	11,263,613	4,250,948	98,369,682
General Infrastructure	34,622,669	4,243,144	724,017	38,141,796
Computer Software	8,444,089	693,190	530,954	8,606,325
<b>Total Accumulated Depreciation/Amortization</b>	<b>419,619,683</b>	<b>35,018,746</b>	<b>5,505,919</b>	<b>449,132,510</b>
<b>Total Capital Assets, Depreciable, Net</b>	<b>1,051,237,618</b>	<b>69,728,604</b>	<b>1,957,009</b>	<b>1,119,009,213</b>
<b>Capital Assets, Net</b>	<b>\$ 1,196,286,739</b>	<b>\$ 115,331,426</b>	<b>\$ 97,229,156</b>	<b>\$ 1,214,389,009</b>

**NOTE 7 - ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

Accounts payable and accrued liabilities at June 30, 2020, were as follows:

	Amount
<b>Current Accounts Payable and Accrued Liabilities</b>	
Accounts Payable	\$ 3,723,391
Accounts Payable - Capital Assets	11,409,422
Accrued Payroll	18,367,360
Contract Retainage	2,255,032
Other	691,035
<b>Total Current Accounts Payable and Accrued Liabilities</b>	<b>\$ 36,446,240</b>

**NOTE 8 - LONG-TERM LIABILITIES**

**A. Changes in Long-Term Liabilities** - A summary of changes in the long-term liabilities for the year ended June 30, 2020, is presented as follows:

	Balance July 1, 2019	Additions	Reductions	Balance June 30, 2020	Current Portion
<b>Long-Term Debt</b>					
Revenue Bonds Payable	\$ 371,185,000	\$ -	\$ 14,295,000	\$ 356,890,000	\$ 13,120,000
Bonds from Direct Placements	20,385,000	-	260,000	20,125,000	1,150,000
Plus: Unamortized Premium	20,211,828	-	969,764	19,242,064	-
Less: Unamortized Discount	3,370,393	-	130,141	3,240,252	-
<b>Total Revenue Bonds Payable and Bonds from Direct Placements, Net</b>	<b>408,411,435</b>	<b>-</b>	<b>15,394,623</b>	<b>393,016,812</b>	<b>14,270,000</b>
Notes from Direct Borrowings	4,264,336	-	1,647,399	2,616,937	919,598
Capital Leases Payable	1,657,895	-	313,072	1,344,823	256,880
<b>Total Long-Term Debt</b>	<b>414,333,666</b>	<b>-</b>	<b>17,355,094</b>	<b>396,978,572</b>	<b>15,446,478</b>
<b>Employee Benefits</b>					
Compensated Absences	29,595,323	21,496,925	20,409,293	30,682,955	4,537,487
Net Pension Liability	140,778,103	4,390,396	-	145,168,499	-
Net Other Postemployment Benefits Liability	690,547,382	80,298,852	-	770,846,234	-
Workers' Compensation	4,934,909	639,243	1,198,691	4,375,461	1,010,934
<b>Total Other Long-Term Liabilities</b>	<b>865,855,717</b>	<b>106,825,416</b>	<b>21,607,984</b>	<b>951,073,149</b>	<b>5,548,421</b>
<b>Total Long-Term Liabilities, Net</b>	<b>\$ 1,280,189,383</b>	<b>\$ 106,825,416</b>	<b>\$ 38,963,078</b>	<b>\$ 1,348,051,721</b>	<b>\$ 20,994,899</b>

Additional information regarding capital lease obligations is included in Note 9.  
 Additional information regarding the net pension liability is included in Note 13.  
 Additional information regarding the net other postemployment benefits liability is included in Note 14.  
 Additional information regarding worker's compensation is included in Note 15.

**B. Revenue Bonds Payable and Bonds from Direct Placements - The University was indebted for revenue bonds payable and bonds from direct placements for the purposes shown in the following table:**

Purpose	Series	Interest Rate/ Ranges	Final Maturity Date	Original Amount of Issue	Principal Outstanding June 30, 2020
<b>General Revenue Bonds Payable</b>					
Tyler Dorm Project (BAB)	2010B	4.581-5.825*	10/01/2030	\$10,045,000	\$7,090,000
Wright Place Renovations (BAB)	2010B	4.581*	10/01/2020	1,990,000	310,000
Olympic Sports Facility (BAB)	2010B	4.581-5.875*	10/01/2035	15,935,000	12,655,000
Refunding of 2004C College Hill Dormitory Construction	2013A	2.5-4.0	10/01/2033	10,905,000	10,905,000
Gateway East and West Housing Project	2014A	3.0-5.0	10/01/2043	53,685,000	49,615,000
West Facility Student Center	2015A	3.0-5.0	10/01/2044	29,955,000	27,595,000
Refunding of 2009A Bonds Dining Project Croatan	2015A	3.0-5.0	10/01/2029	5,164,922	4,992,460
Refunding of 2009A Bonds Scott Residence Hall	2015A	3.0-5.0	10/01/2034	24,248,294	23,383,552
Refunding of 2009A Softball Field Project	2015A	3.0-5.0	10/01/2034	3,946,784	3,803,988
Refunding of 2006A Bonds College Hill Dormitory	2015A	3.0-5.0	10/01/2033	2,930,000	2,515,000
Refunding of 2006A Ref Bonds 2001A Bonds (Jones and Galley)	2015B	3.0	10/01/2021	4,895,657	1,970,000
East Union Project	2016A	2.25-5.0	10/01/2045	102,730,000	98,070,000
Housing Projects (White, Clement, & Greene)	2016A	2.25-5.0	10/01/2045	37,190,000	35,055,000
Dowdy Ficklen Stadium Renovation	2018A	2.25-5.0	10/01/2047	51,685,000	51,685,000
Greene Residence Hall	2018A	2.25-5.0	10/01/2047	24,110,000	23,440,000
Total General Revenue Bonds				<u>379,415,657</u>	<u>353,085,000</u>
<b>The University of North Carolina System Pool Revenue Bonds</b>					
Refunding of 2004C College Hill Dormitory Construction	2010A	4.0-5.0	10/01/2021	4,370,000	1,880,000
Refunding of 2003A West End Dining Project	2011A	4.0	05/01/2021	5,215,000	925,000
Refunding of 2004C College Hill Dormitory Construction	2011A	4.0	05/01/2023	2,545,000	1,000,000
Total The University of North Carolina System Pool Revenue Bonds				<u>12,130,000</u>	<u>3,805,000</u>
<b>Bonds from Direct Placements</b>					
Refunding of 2010A Pool East End Zone Project	2017A	2.19	10/01/2029	12,490,000	12,155,000
Refunding of Gen Ref Ref 2012-2003 WE Dining	2017B	1.99	10/01/2023	3,330,217	3,284,535
Refunding of Gen Rev Ref 2012-2004C Coll Hill	2017B	1.99	10/01/2026	4,814,783	4,685,465
Total Bonds from Direct Placements				20,635,000	20,125,000
<b>Total Revenue Bonds Payable and Bonds from Direct Placements (principal only)</b>				<u>\$412,180,657</u>	377,015,000
Plus: Unamortized Premium					19,242,064
Less: Unamortized Discount					<u>3,240,252</u>
<b>Total Revenue Bonds Payable and Bonds from Direct Placements, Net</b>					<u>\$ 393,016,812</u>

\* The University has elected to treat these bonds as federally taxable "Build America Bonds" for the purposes of the American Recovery and Reinvestment Act and to receive a cash subsidy from the U.S. Treasury equal to 32% of the interest payable on these bonds. For these bonds, the interest rate included is the taxable rate, which does not factor in the cash subsidy from the U.S. Treasury.

**C. Notes from Direct Borrowings** - The University was indebted for notes from direct borrowings for the purposes shown in the following table:

Purpose	Financial Institution	Interest Rate	Final Maturity Date	Original Amount of Issue	Principal Outstanding June 30, 2020
Energy Savings	Banc of America	1.84%	2/14/2023	\$ 4,797,969	\$ 2,043,814
Energy Savings	Banc of America	1.84%	2/14/2023	1,345,439	573,123
Total Notes from Direct Borrowings				<u>\$ 6,143,408</u>	<u>\$ 2,616,937</u>

**D. Annual Requirements** - The annual requirements to pay principal and interest on the long-term obligations at June 30, 20, are as follows:

Fiscal Year	Annual Requirements					
	Revenue Bonds Payable		Bonds from Direct Placements		Notes from Direct Borrowings	
	Principal	Interest	Principal	Interest	Principal	Interest
2021	\$ 13,120,000	\$ 13,995,426	\$ 1,150,000	\$ 412,295	\$ 919,598	\$ 41,910
2022	12,450,000	13,370,931	2,200,000	376,818	956,719	24,716
2023	11,965,000	12,847,217	2,260,000	330,230	740,620	6,832
2024	11,445,000	12,296,514	3,350,000	272,156	-	-
2025	12,015,000	11,707,691	2,270,000	213,952	-	-
2026-2030	67,965,000	49,713,043	8,895,000	413,511	-	-
2031-2035	75,500,000	34,880,084	-	-	-	-
2036-2040	62,930,000	22,777,719	-	-	-	-
2041-2045	70,210,000	10,145,522	-	-	-	-
2046-2048	19,290,000	788,863	-	-	-	-
Total Requirements	<u>\$ 356,890,000</u>	<u>\$ 182,523,010</u>	<u>\$ 20,125,000</u>	<u>\$ 2,018,962</u>	<u>\$ 2,616,937</u>	<u>\$ 73,458</u>

**E. Terms of Debt Agreements** - The University's debt agreements are subject to the following collateral requirements and terms with finance-related consequences:

**Revenue Bonds Payable and Bonds from Direct Placements** - The University's outstanding revenue bonds of \$356,890,000 and bonds from direct placements of \$20,125,000 contain provisions that in an event of a failure to pay in full any payments when due, they become immediately due and payable.

**Notes from Direct Borrowings** - The University has pledged the energy savings improvements installed in its buildings and other structures as collateral for the UNC System Guaranteed Energy Savings Installment Financing Agreement dated September 1, 2014. This agreement also contains provisions related to events of default and remedies. Significant to these provisions, an event of default occurs when: (1) the University fails to pay an installment payment when due, (2) an event of nonappropriation from the State occurs, (3) insurance coverage on the asset is not maintained, or (4) the University fails to perform any warranty, covenant, condition, or agreement within thirty days of receiving written notice by the

lender or fails to diligently pursue corrective action for matters that cannot be reasonably corrected within thirty days.

Upon the occurrence of any event of default, the lender may, without any further demand or notice, declare the unpaid principal amount plus any accrued and unpaid interest be due and payable immediately. The lender may also exercise all remedies available by law or in the equity provided under the agreement, including sale of the secured assets, and apply the proceeds of any such sale to the amounts due after deducting all costs and expenses related to the recovery, repair, storage, and sale of the secured assets, including court costs and reasonable attorneys' fees incurred.

**NOTE 9 - LEASE OBLIGATIONS**

**A. Capital Lease Obligations** - Capital lease obligations relating to medical equipment are recorded at the present value of the minimum lease payments. Future minimum lease payments under capital lease obligations consist of the following at June 30, 2020:

<u>Fiscal Year</u>	<u>Amount</u>
2021	\$ 319,793
2022	331,173
2023	284,769
2024	226,203
2025	133,492
2026-2030	<u>266,984</u>
Total Minimum Lease Payments	1,562,414
Amount Representing Interest (0-6.15% Rate of Interest)	<u>217,591</u>
Present Value of Future Lease Payments	<u>\$ 1,344,823</u>

Machinery and equipment acquired under capital lease amounted to \$2,719,529 at June 30, 2020.

Depreciation for the capital assets associated with capital leases is included in depreciation expense, and accumulated depreciation for assets acquired under capital lease totaled \$1,247,694 at June 30, 2020.

**B. Operating Lease Obligations** - The University entered into operating leases for equipment and buildings. Future minimum lease payments under noncancelable operating leases consist of the following at June 30, 2020:

<u>Fiscal Year</u>	<u>Amount</u>
2021	\$ 4,726,159
2022	3,893,410
2023	3,030,209
2024	1,773,547
2025	<u>808,204</u>
Total Minimum Lease Payments	<u>\$ 14,231,529</u>

Rental expense for all operating leases during the year was \$6,402,857.

**NOTE 10 - NET POSITION**

Unrestricted net position has been significantly affected by transactions resulting from the recognition of deferred outflows of resources, deferred inflows of resources, and related long-term liabilities, as shown in the following table:

	<u>Amount</u>
Net Pension Liability and Related Deferred Outflows of Resources and Deferred Inflows of Resources	\$ (85,613,917)
Net OPEB Liability (Retiree Health Benefit Fund) and Related Deferred Outflows of Resources and Deferred Inflows of Resources	<u>(1,000,055,689)</u>
Effect on Unrestricted Net Position	(1,085,669,606)
Total Unrestricted Net Position Before Recognition of Deferred Outflows of Resources, Deferred Inflows of Resources, and Related Long-Term Liabilities	<u>221,139,800</u>
Total Unrestricted Net Position	<u>\$ (864,529,806)</u>

See Notes 13 and 14 for detailed information regarding the amortization of the deferred outflows of resources and deferred inflows of resources relating to pensions and OPEB, respectively

**NOTE 11 - REVENUES**

A summary of discounts and allowances by revenue classification is presented as follows:

	Gross Revenues	Less Scholarship Discounts and Allowances	Less Allowance for Uncollectibles	Less Indigent Care and Contractual Adjustments	Net Revenues
<b>Operating Revenues:</b>					
Student Tuition and Fees, Net	\$ 238,392,252	\$ 49,860,716	\$ 907,680	\$ -	\$ 187,623,856
Patient Services, Net	\$ 424,195,470	\$ -	\$ 9,435,859	\$ 187,688,311	\$ 227,071,300
<b>Sales and Services:</b>					
Sales and Services of Auxiliary Enterprises:					
Residential Life	\$ 27,526,498	\$ 5,737,052	\$ -	\$ -	\$ 21,789,446
Dining	24,228,441	4,202,647	-	-	20,025,794
Health, Physical Education, and Recreation Services	1,700,126	-	-	-	1,700,126
Bookstore	8,516,685	937,090	-	-	7,579,595
Parking	4,019,872	-	-	-	4,019,872
Athletic	16,829,588	-	-	-	16,829,588
Other	2,061,695	-	-	-	2,061,695
Sales and Services of Education and Related Activities	7,245,019	-	-	-	7,245,019
Total Sales and Services, Net	\$ 92,127,924	\$ 10,876,789	\$ -	\$ -	\$ 81,251,135

**NOTE 12 - OPERATING EXPENSES BY FUNCTION**

The University's operating expenses by functional classification are presented as follows:

	Salaries and Benefits	Supplies and Services	Scholarships and Fellowships	Utilities	Depreciation/ Amortization	Total
Instruction	\$ 243,369,784	\$ 29,452,981	\$ -	\$ 75,232	\$ -	\$ 272,897,997
Research	21,846,119	13,192,525	-	-	-	35,038,644
Public Service	20,850,522	3,536,016	-	18,845	-	24,405,383
Academic Support	25,373,269	13,393,818	-	18,013	-	38,785,100
Student Services	12,601,382	932,937	-	-	-	13,534,319
Institutional Support	49,366,336	14,792,027	-	27,086	-	64,185,449
Operations and Maintenance of Plant	30,923,841	23,569,756	-	16,556,627	-	71,050,224
Student Financial Aid	-	-	51,860,468	-	-	51,860,468
Auxiliary Enterprises	205,054,443	101,679,133	-	529,249	-	307,262,825
Depreciation/ Amortization	-	-	-	-	35,018,746	35,018,746
Total Operating Expenses	\$ 609,385,696	\$ 200,549,193	\$ 51,860,468	\$ 17,225,052	\$ 35,018,746	\$ 914,039,155

Included in the scholarship and fellowship function are student financial aid operating expenses for emergency financial aid payments to eligible students. These payments are for expenses related to the disruption of campus

operations due to the coronavirus of \$8,740,449 provided by the CARES Act – Higher Education Emergency Relief Fund (HEERF). Because of the administrative involvement by the University in providing the student awards, the related program activity is reported as nonoperating Federal Aid – COVID-19 revenue and student financial aid operating expenses. Since the purpose of the student aid is not for educational or scholarship purposes, they do not affect the scholarship discounting adjustments reported in Note 11.

**NOTE 13 - PENSION PLANS**

**A. Defined Benefit Plan**

*Plan Administration:* The State of North Carolina administers the Teachers' and State Employees' Retirement System (TSERS) plan. This plan is a cost-sharing, multiple-employer, defined benefit pension plan established by the State to provide pension benefits for general employees and law enforcement officers (LEOs) of the State, general employees and LEOs of its component units, and employees of Local Education Agencies (LEAs) and charter schools not in the reporting entity. Membership is comprised of employees of the State (state agencies and institutions), universities, community colleges, and certain proprietary component units along with the LEAs and charter schools that elect to join the Retirement System. Benefit provisions are established by General Statute 135-5 and may be amended only by the North Carolina General Assembly.

*Benefits Provided:* TSERS provides retirement and survivor benefits. Retirement benefits are determined as 1.82% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation. General employee plan members are eligible to retire with full retirement benefits at age 65 with five years of creditable service, at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service. General employee plan members are eligible to retire with partial retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of creditable service. Survivor benefits are available to eligible beneficiaries of general members who die while in active service or within 180 days of their last day of service and who also have either completed 20 years of creditable service regardless of age, or have completed five years of service and have reached age 60. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions. The plan does not provide for automatic post-retirement benefit increases.

*Contributions:* Contribution provisions are established by General Statute 135-8 and may be amended only by the North Carolina General Assembly. Employees are required to contribute 6% of their annual pay. The contribution rate for employers is set each year by the North Carolina General Assembly in the Appropriations Act based on the actuarially-determined rate recommended by the actuary. The University's contractually-required contribution rate for the year ended June 30, 2020



was 12.97% of covered payroll. Employee contributions to the pension plan were \$13,222,365, and the University's contributions were \$28,582,345 for the year ended June 30, 2020.

The TSERS plan's financial information, including all information about the plan's assets, deferred outflows of resources, liabilities, deferred inflows of resources, and fiduciary net position, is included in the State of North Carolina's fiscal year 2019 *Comprehensive Annual Financial Report*. An electronic version of this report is available on the North Carolina Office of the State Controller's website at <https://www.osc.nc.gov/> or by calling the State Controller's Financial Reporting Section at (919) 707-0500.

*TSERS Basis of Accounting:* The financial statements of the TSERS plan were prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions are recognized when due and the employer has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of each plan. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the TSERS plan, and additions to/deductions from the TSERS plan's fiduciary net position have been determined on the same basis as they are reported by TSERS.

*Methods Used to Value TSERS Investment:* Pursuant to *North Carolina General Statutes*, the State Treasurer is the custodian and administrator of the retirement systems. The State Treasurer maintains various investment portfolios in its External Investment Pool. TSERS and other pension plans of the State of North Carolina are the sole participants in the Long-Term Investment, Fixed Income Investment, Equity Investment, Real Estate Investment, Alternative Investment, Opportunistic Fixed Income Investment, and Inflation Sensitive Investment Portfolios. The Fixed Income Asset Class includes the Long-Term Investment and Fixed Income Investment Portfolios. The Global Equity Asset Class includes the Equity Investment Portfolio. The investment balance of each pension trust fund represents its share of the fair value of the net position of the various portfolios within the External Investment Pool. Detailed descriptions of the methods and significant assumptions regarding investments of the State Treasurer are provided in the 2019 *Comprehensive Annual Financial Report*.

*Net Pension Liability:* At June 30, 2020, the University reported a liability of \$145,168,499 for its proportionate share of the collective net pension liability. The net pension liability was measured as of June 30, 2019. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2018, and update procedures were used to roll forward the total pension liability to June 30, 2019. The University's proportion of the net pension liability was based on the present value of future salaries for the University relative to the present value of future salaries for all participating employers, actuarially-determined. As of June 30, 2019, the University's proportion

was 1.40030%, which was a decrease of 0.01369 from its proportion measured as of June 30, 2018, which was 1.41399%.

*Actuarial Assumptions:* The following table presents the actuarial assumptions used to determine the total pension liability for the TSERS plan at the actuarial valuation date:

Valuation Date	12/31/2018
Inflation	3%
Salary Increases*	3.50% - 8.10%
Investment Rate of Return**	7.00%

\* Salary increases include 3.5% inflation and productivity factor.

\*\* Investment rate of return includes inflation assumption and is net of pension plan investment expense.

TSERS currently uses mortality tables that vary by age, gender, employee group (i.e. teacher, general, law enforcement officer), and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2018 valuations were based on the results of an actuarial experience review for the period January 1, 2010 through December 31, 2014.

Future ad hoc cost of living adjustment amounts are not considered to be substantively automatic and are therefore not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2019 (the valuation date) are summarized in the following table:

<u>Asset Class</u>	<u>Long-Term Expected Real Rate of Return</u>
Fixed Income	1.4%
Global Equity	5.3%
Real Estate	4.3%
Alternatives	8.9%
Opportunistic Fixed Income	6.0%
Inflation Sensitive	4.0%

The information in the preceding table is based on 30-year expectations developed with the consulting actuary and is part of the asset, liability, and investment policy of the North Carolina Retirement Systems. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.05%. Return projections do not include any excess return expectations over benchmark averages. All rates of return and inflation are annualized. The long-term expected real rate of return for the Bond Index Investment Pool as of June 30, 2019 is 1.4%.

*Discount Rate:* The discount rate used to measure the total pension liability was calculated at 7.00% for the December 31, 2018 valuation. The discount rate is in line with the long-term nominal expected return on pension plan investments. The calculation of the net pension liability is a present value calculation of the future net pension payments. These net pension payments assume that contributions from plan members will be made at the current statutory contribution rate and that contributions from employers will be made at the contractually required rates, actuarially determined. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

*Sensitivity of the Net Pension Liability to Changes in the Discount Rate:* The following presents the net pension liability of the plan at June 30, 2019 calculated using the discount rate of 7.00%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (6.00%) or 1-percentage point higher (8.00%) than the current rate:

Net Pension Liability		
1% Decrease (6.00%)	Current Discount Rate (7.00%)	1% Increase (8.00%)
\$ 276,296,036	\$ 145,168,499	\$ 35,169,207

*Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions:* For the year ended June 30, 2020, the University recognized pension expense of \$52,923,643. At June 30, 2020, the University reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Employer Balances of Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions by Classification:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference Between Actual and Expected Experience	\$ 12,143,178	\$ 290,618
Changes of Assumptions	15,468,274	-
Net Difference Between Projected and Actual Earnings on Plan Investments	2,782,676	-
Change in Proportion and Differences Between Employer's Contributions and Proportionate Share of Contributions	1,436,350	567,623
Contributions Subsequent to the Measurement Date	<u>28,582,345</u>	<u>-</u>
<b>Total</b>	<u><u>\$ 60,412,823</u></u>	<u><u>\$ 858,241</u></u>

The amount reported as deferred outflows of resources related to contributions subsequent to the measurement date will be included as a reduction of the net pension liability in the fiscal year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

Schedule of the Net Amount of the Employer's Balances of Deferred Outflows of Resources and Deferred Inflows of Resources That will be Recognized in Pension Expense:

<u>Year Ended June 30:</u>	<u>Amount</u>
2021	\$ 22,186,810
2022	5,395,831
2023	2,416,149
2024	<u>973,447</u>
<b>Total</b>	<u><u>\$ 30,972,237</u></u>

As of June 30, 2020, the University recognized a current payable for TSERS employee and employer contributions due to the State Treasurer of \$2,641,826.

- B. Defined Contribution Plan** - The Optional Retirement Program (ORP) is a defined contribution pension plan that provides retirement benefits with options for payments to beneficiaries in the event of the participant's death. Faculty and staff of the University may join ORP instead of TSERS. The Board of Governors of the University of North Carolina is responsible for the administration of ORP and designates the companies authorized to offer investment products or the trustee responsible for the investment of contributions under ORP and approves the form and contents of the contracts and trust agreements.

Participants in ORP are immediately vested in the value of employee contributions. The value of employer contributions is vested after five years of participation in ORP. Participants become eligible to receive distributions when they terminate employment or retire.

Participant eligibility and contributory requirements are established by General Statute 135-5.1. Member and employer contribution rates are set each year by the North Carolina General Assembly. For the year ended June 30, 2020, these rates were set at 6% of covered payroll for members and 6.84% of covered payroll for employers. The University assumes no liability other than its contribution.

For the current fiscal year, the University had a total payroll of \$488,780,695, of which \$216,813,264 was covered under ORP. Total employee and employer contributions for pension benefits for the year were \$13,008,796 and \$14,830,027, respectively. The amount of expense recognized in the current year related to ORP was \$13,681,077, which is equal to the employer contributions minus ORP forfeitures of \$1,148,950.

As of June 30, 2020, the University recognized a current payable for ORP employee and employer contributions due to the State Treasurer of \$963,089.

**NOTE 14 - OTHER POSTEMPLOYMENT BENEFITS**

The University participates in two postemployment benefit plans, the Retiree Health Benefit Fund and the Disability Income Plan of North Carolina, that are administered by the State of North Carolina as pension and other employee benefit trust funds. Each plan's financial information, including all information about the plans' assets, deferred outflows of resources, liabilities, deferred inflows of resources, and fiduciary net position, is included in the State of North Carolina's fiscal year 2019 *Comprehensive Annual Financial Report*. An electronic version of this report is available on the North Carolina Office of the State Controller's website at <https://www.osc.nc.gov/> or by calling the State Controller's Financial Reporting Section at (919) 707-0500.

**A. Summary of Significant Accounting Policies and Plan Asset Matters**

*Basis of Accounting:* The financial statements of these plans were prepared using the accrual basis of accounting. Employer contributions are

recognized when due and the employer has made a formal commitment to provide the contributions. Benefits are recognized when due and payable in accordance with the terms of each plan. For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of each plan, and additions to/deductions from each plans' fiduciary net position have been determined on the same basis as they are reported by the plans.

*Methods Used to Value Plan Investments:* Pursuant to *North Carolina General Statutes*, the State Treasurer is the custodian and administrator of the other postemployment benefits funds. The State Treasurer maintains various investment portfolios in its External Investment Pool. The Retiree Health Benefit Fund participates in the External Investment Pool. The Disability Income Plan of North Carolina is invested in the Short-Term Investment Portfolio of the External Investment Pool and the Bond Index External Investment Pool. The investment balance of each other employee benefit trust fund represents its share of the fair value of the net position of the various portfolios within the pool. Detailed descriptions of the methods and significant assumptions regarding investments of the State Treasurer are provided in the 2019 *Comprehensive Annual Financial Report*.

**B. Plan Descriptions**

**1. Health Benefits**

*Plan Administration:* The State of North Carolina administers the North Carolina State Health Plan for Teachers and State Employees, referred to as the State Health Plan (the Plan), a healthcare plan exclusively for the benefit of employees of the State, the University of North Carolina System, community colleges, and certain other component units. In addition, Local Education Agencies (LEAs), charter schools, and some select local governments that are not part of the State's financial reporting entity also participate. Health benefit programs and premium rates are determined by the State Treasurer upon approval of the Plan Board of Trustees.

The Retiree Health Benefit Fund (RHBF) has been established as a fund to provide health benefits to retired and disabled employees and their applicable beneficiaries. RHBF is established by General Statute 135-7, Article 1. RHBF is a cost-sharing, multiple-employer, defined benefit healthcare plan, exclusively for the benefit of eligible former employees of the State, the University of North Carolina System, and community colleges. In addition, LEAs, charter schools, and some select local governments that are not part of the State's financial reporting entity also participate.

By statute, RHBF is administered by the Board of Trustees of the Teachers' and State Employees' Retirement System (TSERS). RHBF is supported by a percent of payroll contribution from participating

employing units. Each year the percentage is set in legislation, as are the maximum per retiree contributions from RHBF to the Plan. The State Treasurer, with the approval of the Plan Board of Trustees, then sets the employer contributions (subject to the legislative cap) and the premiums to be paid by retirees, as well as the health benefits to be provided through the Plan.

*Benefits Provided:* Plan benefits received by retired employees and disabled employees from RHBF are OPEB. The healthcare benefits for retired and disabled employees who are not eligible for Medicare are the same as for active employees as described in Note 15. The plan options change when former employees become eligible for Medicare. Medicare retirees have the option of selecting one of two fully-insured Medicare Advantage/Prescription Drug Plan options or the self-funded Traditional 70/30 Preferred Provider Organization plan option that is also offered to non-Medicare members. If the Traditional 70/30 Plan is selected by a Medicare retiree, the self-funded State Health Plan coverage is secondary to Medicare.

Those former employees who are eligible to receive medical benefits from RHBF are long-term disability beneficiaries of the Disability Income Plan of North Carolina and retirees of TSERS, the Consolidated Judicial Retirement System, the Legislative Retirement System, the Optional Retirement Program (ORP), and a small number of local governments, with five or more years of contributory membership service in their retirement system prior to disability or retirement, with the following exceptions: for employees first hired on or after October 1, 2006, and members of the North Carolina General Assembly first taking office on or after February 1, 2007, future coverage as retired employees and retired members of the North Carolina General Assembly is subject to the requirement that the future retiree have 20 or more years of retirement service credit in order to receive coverage on a noncontributory basis. Employees first hired on or after October 1, 2006 and members of the North Carolina General Assembly first taking office on or after February 1, 2007 with 10 but less than 20 years of retirement service credit are eligible for coverage on a partially contributory basis. For such future retirees, the State will pay 50% of the State Health Plan's total noncontributory premium.

The Plan's and RHBF's benefit and contribution provisions are established by Chapter 135-7, Article 1, and Chapter 135, Article 3B of the General Statutes and may be amended only by the North Carolina General Assembly. RHBF does not provide for automatic post-retirement benefit increases.

*Contributions:* Contribution rates to RHBF, which are intended to finance benefits and administrative expenses on a pay-as-you-go basis, are determined by the North Carolina General Assembly in the Appropriations Bill. The University's contractually-required contribution rate for the year ended June 30, 2020 was 6.47% of covered payroll.

The University's contributions to the RHBF were \$28,285,935 for the year ended June 30, 2020.

## 2. Disability Income

*Plan Administration:* As discussed in Note 15, short-term and long-term disability benefits are provided through the Disability Income Plan of North Carolina (DIPNC), a cost-sharing, multiple-employer, defined benefit plan, to the eligible members of TSERS which includes employees of the State, the University of North Carolina System, community colleges, certain participating component units, LEAs which are not part of the reporting entity, and the ORP. By statute, DIPNC is administered by the Department of State Treasurer and the Board of Trustees of TSERS.

*Benefits Provided:* Long-term disability benefits are payable as an OPEB from DIPNC after the conclusion of the short-term disability period or after salary continuation payments cease, whichever is later, for as long as an employee is disabled. An employee is eligible to receive long-term disability benefits provided the following requirements are met: (1) the employee has five or more years of contributing membership service in TSERS or the ORP, earned within 96 months prior to the end of the short-term disability period or cessation of salary continuation payments, whichever is later; (2) the employee must make application to receive long-term benefits within 180 days after the conclusion of the short-term disability period or after salary continuation payments cease or after monthly payments for Workers' Compensation cease (excluding monthly payments for permanent partial benefits), whichever is later; (3) the employee must be certified by the Medical Board to be mentally or physically disabled for the further performance of his/her usual occupation; (4) the disability must have been continuous, likely to be permanent, and incurred at the time of active employment; (5) the employee must not be eligible to receive an unreduced retirement benefit from TSERS; and (6) the employee must terminate employment as a permanent, full-time employee. An employee is eligible to receive an unreduced retirement benefit from TSERS after (1) reaching the age of 65 and completing five years of membership service, or (2) reaching the age of 60 and completing 25 years of creditable service, or (3) completing 30 years of creditable service, at any age.

For employees who had five or more years of membership service as of July 31, 2007, during the first 36 months of the long-term disability period, the monthly long-term disability benefit is equal to 65% of one-twelfth of an employee's annual base rate of compensation last payable to the participant or beneficiary prior to the beginning of the short-term disability period, plus the like percentage of one-twelfth of the annual longevity payment and local supplements to which the participant or beneficiary would be eligible. The monthly benefits are subject to a maximum of \$3,900 per month reduced by any primary Social Security disability benefits and by monthly payments for



Workers' Compensation to which the participant or beneficiary may be entitled, but the benefits payable shall be no less than \$10 a month. After the first 36 months of the long-term disability, the long-term benefit is calculated in the same manner as described above except the monthly benefit is reduced by an amount equal to a monthly primary Social Security disability benefit to which the participant or beneficiary might be entitled had Social Security disability benefits been awarded. When an employee qualifies for an unreduced service retirement allowance from TSERS, the benefits payable from DIPNC will cease, and the employee will commence retirement under TSERS or the ORP.

For employees who had less than five years of membership service as of July 31, 2007, and meet the requirements for long-term disability on or after August 1, 2007, during the first 36 months of the long-term disability period, the monthly long-term benefit shall be reduced by an amount equal to the monthly primary Social Security retirement benefit to which the employee might be entitled should the employee become age 62 during the first 36 months. This reduction becomes effective as of the first day of the month following the month of initial entitlement to Social Security benefits. After the first 36 months of the long-term disability, no further benefits are payable under the terms of this section unless the employee has been approved and is in receipt of primary Social Security disability benefits.

*Contributions:* Although DIPNC operates on a calendar year, disability income benefits are funded by actuarially determined employer contributions that are established in the Appropriations Bill by the North Carolina General Assembly and coincide with the State's fiscal year. The University's contractually-required contribution rate for the year ended June 30, 2020 was 0.10% of covered payroll. The University's contributions to DIPNC were \$437,186 for the year ended June 30, 2020.

### C. Net OPEB Liability (Asset)

*Net OPEB Liability:* At June 30, 2020, the University reported a liability of \$770,846,234 for its proportionate share of the collective net OPEB liability for RHBF. The net OPEB liability was measured as of June 30, 2019. The total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2018, and update procedures were used to roll forward the total OPEB liability to June 30, 2019. The University's proportion of the net OPEB liability was based on the present value of future salaries for the University relative to the present value of future salaries for all participating employers, actuarially-determined. As of June 30, 2019, the University's proportion was 2.43634%, which was an increase of 0.01236 from its proportion measured as of June 30, 2018, which was 2.42398%.

*Net OPEB Asset:* At June 30, 2020, the University reported an asset of \$1,081,581 for its proportionate share of the collective net OPEB asset for

DIPNC. The net OPEB asset was measured as of June 30, 2019. The total OPEB liability used to calculate the net OPEB asset was determined by an actuarial valuation as of December 31, 2018, and update procedures were used to roll forward the total OPEB liability to June 30, 2019. The University's proportion of the net OPEB asset was based on the present value of future salaries for the University relative to the present value of future salaries for all participating employers, actuarially-determined. As of June 30, 2019, the University's proportion was 2.50656%, which was a decrease of 0.02097 from its proportion measured as of June 30, 2018, which was 2.52753%.

*Actuarial Assumptions:* The total OPEB liabilities for RHBF and DIPNC were determined by actuarial valuations as of December 31, 2018, using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified. The total OPEB liabilities were then rolled forward to June 30, 2019 utilizing update procedures incorporating the actuarial assumptions.

	Retiree Health Benefit Fund	Disability Income Plan of N. C.
Valuation Date	12/31/2018	12/31/2018
Inflation	3.00%	3.00%
Salary Increases*	3.50% - 8.10%	3.50% - 8.10%
Investment Rate of Return**	7.00%	3.75%
Healthcare Cost Trend Rate - Medical	6.50% grading down to 5.00% by 2024	6.50% grading down to 5.00% by 2024
Healthcare Cost Trend Rate - Prescription Drug	9.50% grading down to 5.00% by 2028	9.50% grading down to 5.00% by 2028
Healthcare Cost Trend Rate - Medicare Advantage	6.50% grading down to 5.00% by 2024	N/A
Healthcare Cost Trend Rate - Administrative	3.00%	N/A

\* Salary increases include 3.5% inflation and productivity factor.

\*\* Investment rate of return is net of pension plan investment expense, including inflation.

N/A - Not Applicable

The OPEB plans currently use mortality tables that vary by age, gender, employee group (i.e. teacher, general, law enforcement officer) and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The projected long-term investment returns and inflation assumptions are developed through a review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projects are established through analysis of the equity risk premium and the fixed

income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. DIPNC is primarily invested in the Bond Index Investment Pool as of June 30, 2019.

Best estimates of real rates of return for each major asset class included in RHBF's target asset allocation as of June 30, 2019 (the valuation date) are summarized in the following table:

Asset Class	Long-Term Expected Real Rate of Return
Fixed Income	1.4%
Global Equity	5.3%
Real Estate	4.3%
Alternatives	8.9%
Opportunistic Fixed Income	6.0%
Inflation Sensitive	4.0%

The information in the preceding table is based on 30-year expectations developed with the consulting actuary and is part of the asset, liability, and investment policy of the North Carolina Retirement Systems. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.05%. Return projections do not include any excess return expectations over benchmark averages. All rates of return and inflation are annualized. The long-term expected real rate of return for the Bond Index Investment Pool as of June 30, 2019 is 1.4%.

Actuarial valuations of the plans involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

The actuarial assumptions used for RHBF are consistent with those used to value the pension benefits of TSERS where appropriate. These assumptions are based on the most recent pension valuations available. The discount rate used for RHBF reflects a pay-as-you-go approach.

Projections of benefits for financial reporting purposes of the plans are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and historical pattern of sharing of benefit costs between the employer and plan members to that point. Historically, the benefits funded solely by employer contributions applied equally to all retirees.

Currently, as described earlier in the note, benefits are dependent on membership requirements.

The actuarial methods and assumptions used for DIPNC include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The actuarial assumptions used in the December 31, 2018 valuations were generally based on the results of an actuarial experience study prepared as of December 31, 2014, as amended for updates to certain assumptions (such as the long-term investment return, medical claims, and medical trend rate assumptions) implemented based on annual reviews that have occurred since that experience study.

*Discount Rate:* The discount rate used to measure the total OPEB liability for RHBF was 3.50%. The projection of cash flows used to determine the discount rate assumed that contributions from employers will be made at the current statutorily determined contribution rate. Based on the above assumptions, the plan's fiduciary net position was not projected to be available to make projected future benefit payments of current plan members. As a result, a municipal bond rate of 3.50% was used as the discount rate used to measure the total OPEB liability. The 3.50% rate is based on the Bond Buyer 20-year General Obligation Index as of June 30, 2019.

The discount rate used to measure the total OPEB liability for DIPNC was 3.75%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

*Sensitivity of the Net OPEB Liability (Asset) to Changes in the Discount Rate:* The following presents the University’s proportionate share of the net OPEB liability (asset) of the plans, as well as what the plans’ net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current discount rate:

Net OPEB Liability (Asset)			
	1% Decrease (2.50%)	Current Discount Rate (3.50%)	1% Increase (4.50%)
RHBF	\$ 916,043,497	\$ 770,846,234	\$ 654,585,257
Net OPEB Liability (Asset)			
	1% Decrease (2.75%)	Current Discount Rate (3.75%)	1% Increase (4.75%)
DIPNC	\$ (916,072)	\$ (1,081,581)	\$ (1,242,402)

*Sensitivity of the Net OPEB Liability (Asset) to Changes in the Healthcare Cost Trend Rates:* The following presents the net OPEB liability (asset) of the plans, as well as what the plans’ net OPEB liability (asset) would be if it were calculated using healthcare cost trend rates that are 1-percentage point lower or 1-percentage point higher than the current healthcare cost trend rates:

Net OPEB Liability (Asset)			
	1% Decrease (Medical - 4.00% - 5.50%, Pharmacy - 4.00% - 8.50%, Med. Advantage - 4.00% - 5.50%, Administrative - 2.00%)	Current Healthcare Cost Trend Rates (Medical - 5.00% - 6.50%, Pharmacy - 5.00% - 9.50%, Med. Advantage - 5.00% - 6.50%, Administrative - 3.00%)	1% Increase (Medical - 6.00% - 7.50%, Pharmacy - 6.00% - 10.50%, Med. Advantage - 6.00% - 7.50%, Administrative - 4.00%)
RHBF	\$ 634,733,204	\$ 770,846,234	\$ 949,812,533
Net OPEB Liability (Asset)			
	1% Decrease (Medical - 4.00% - 5.50%, Pharmacy - 4.00% - 8.50%)	Current Healthcare Cost Trend Rates (Medical - 5.00% - 6.50%, Pharmacy - 5.00% - 9.50%)	1% Increase (Medical - 6.00% - 7.50%, Pharmacy - 6.00% - 10.50%)
DIPNC	\$ (1,083,486)	\$ (1,081,581)	\$ (1,079,801)

*Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB:* For the year ended June 30, 2020, the University recognized OPEB contra-expense of \$23,722,944 for RHBF and expense of \$1,024,211 for DIPNC, resulting in a total OPEB contra-expense of \$22,698,733. At June 30, 2020, the University reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Employer Balances of Deferred Outflows of Resources  
Related to OPEB by Classification:

	<u>RHBF</u>	<u>DIPNC</u>	<u>Total</u>
Differences Between Actual and Expected Experience	\$ -	\$ 1,104,917	\$ 1,104,917
Changes of Assumptions	37,050,500	119,814	37,170,314
Net Difference Between Projected and Actual Earnings on Plan Investments	513,322	206,014	719,336
Changes in Proportion and Differences Between Employer's Contributions and Proportionate Share of Contributions	47,583,304	13,290	47,596,594
Contributions Subsequent to the Measurement Date	<u>28,285,935</u>	<u>437,186</u>	<u>28,723,121</u>
<b>Total</b>	<b><u>\$ 113,433,061</u></b>	<b><u>\$ 1,881,221</u></b>	<b><u>\$ 115,314,282</u></b>

Employer Balances of Deferred Inflows of Resources  
Related to OPEB by Classification:

	<u>RHBF</u>	<u>DIPNC</u>	<u>Total</u>
Differences Between Actual and Expected Experience	\$ 38,860,361	\$ -	\$ 38,860,361
Changes of Assumptions	231,750,163	110,965	231,861,128
Net Difference Between Projected and Actual Earnings on Plan Investments	-	-	-
Changes in Proportion and Differences Between Employer's Contributions and Proportionate Share of Contributions	<u>72,031,992</u>	<u>57,307</u>	<u>72,089,299</u>
<b>Total</b>	<b><u>\$ 342,642,516</u></b>	<b><u>\$ 168,272</u></b>	<b><u>\$ 342,810,788</u></b>

Amounts reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability related to RHBF and an increase of the net OPEB asset related to DIPNC in the fiscal year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Schedule of the Net Amount of the Employer's Balances of Deferred Outflows of Resources and Deferred Inflows of Resources That will be Recognized in OPEB Expense:

<u>Year Ended June 30:</u>	<u>RHBF</u>	<u>DIPNC</u>
2021	\$ (86,180,777)	\$ 436,722
2022	(86,180,777)	302,283
2023	(86,106,560)	218,439
2024	(6,718,368)	133,166
2025	7,691,092	187,483
Thereafter	-	(2,330)
<b>Total</b>	<b><u>\$ (257,495,390)</u></b>	<b><u>\$ 1,275,763</u></b>

As of June 30, 2020, the University recognized a current payable for RHBF and DIPNC contributions due to the State Treasurer of \$2,574,915 and \$39,798, respectively.

**NOTE 15 - RISK MANAGEMENT**

The University is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These exposures to loss are handled via a combination of methods, including participation in state-administered insurance programs, purchase of commercial insurance, and self-retention of certain risks. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in any of the past three fiscal years.

**A. Employee Benefit Plans**

**1. State Health Plan**

University employees are provided comprehensive major medical care benefits. Coverage is funded by contributions to the State Health Plan (Plan), a discretely presented component unit of the State of North Carolina. The Plan is funded by employer contributions. Certain plans also require contributions from employees. The Plan has contracted with third parties to process claims. See Note 14, Other Postemployment Benefits, for additional information regarding retiree health benefits.

**2. Death Benefit Plan of North Carolina**

Term life insurance (death benefits) of \$25,000 to \$50,000 is provided to eligible workers who enroll in the Teachers' and State Employees' Retirement System. This Death Benefit Plan is administered by the State Treasurer and funded via employer contributions. The employer contribution rate was 0.16% for the current fiscal year.

**3. Disability Income Plan**

Short-term and long-term disability benefits are provided to University employees through the Disability Income Plan of North Carolina (DIPNC), part of the State's Pension and Other Employee Benefit Trust Funds. Short-term benefits are paid by the University up to the first six months of benefits and reimbursed by DIPNC for any additional short-term benefits. As discussed in Note 14, long-term disability benefits are payable as other postemployment benefits from DIPNC after the conclusion of the short-term disability period or after salary continuation payments cease, whichever is later, for as long as an employee is disabled.

**B. Other Risk Management and Insurance Activities**

**1. Automobile, Fire, and Other Property Losses**

The University is required to maintain fire and lightning coverage on all state-owned buildings and contents through the State Property Fire Insurance Fund (Fund), an internal service fund of the State. Such coverage is provided at no cost to the University for operations supported by the State's General Fund. Other operations not supported by the State's General Fund are charged for the coverage. Losses covered by the Fund are subject to a \$25,000 per occurrence deductible. All buildings are covered with a minimum of Broad Form coverage; however, University Departments, as an individual business decision, may also purchase through the fund for All Risk Perils. Flood Insurance may also be purchased for qualifying assets. In addition, University Departments have the option to purchase All Risk Coverage for computers and miscellaneous equipment on a scheduled basis. The coverage rates are determined by the Department of Insurance State Property Fire Insurance Fund.

All state-owned vehicles are covered by liability insurance through a private insurance company and handled by the North Carolina Department of Insurance. The liability limits for losses are \$1,000,000 per claim and \$10,000,000 per occurrence. The University pays premiums to the North Carolina Department of Insurance for the coverage.



## 2. Public Officers' and Employees' Liability Insurance

The risk of tort claims of up to \$1,000,000 per claimant is retained under the authority of the State Tort Claims Act. In addition, the State provides excess public officers' and employees' liability insurance up to \$2,000,000 per claim and \$10,000,000 in the aggregate per fiscal year via contract with a private insurance company. The University pays the premium, based on a composite rate, directly to the private insurer.

## 3. Employee Dishonesty and Computer Fraud

The University is protected for losses from employee dishonesty and computer fraud. This coverage is with a private insurance company and is handled by the North Carolina Department of Insurance. Universities are charged a premium by the private insurance company. Coverage limit is \$5,000,000 per occurrence. The private insurance company pays 90% of each loss less a \$100,000 deductible.

## 4. Statewide Workers' Compensation Program

The North Carolina Workers' Compensation Program provides benefits to workers injured on the job. All employees of the State and its component units are included in the program. When an employee is injured, the University's primary responsibility is to arrange for and provide the necessary treatment for work related injury. The University is responsible for paying medical benefits and compensation in accordance with the North Carolina Workers' Compensation Act. The University retains the risk for workers' compensation.

Additional details on the state-administered risk management programs are disclosed in the State's *Comprehensive Annual Financial Report*, issued by the Office of the State Controller.

## 5. Other Insurance Held by the University

The University purchased other authorized coverage from private insurance companies through the North Carolina Department of Insurance the State's Agent of Record. The types of insurance policies purchased include: professional liability, medical malpractice, accident and health, athletic accident, surety bond, commercial crime and theft, student internship liability, youth camps and programs accident, watercraft, oceanographic equipment, leased equipment, boiler and machinery, inland marine property, drones, cyber insurance, fine arts, musical instruments, international students, study abroad students, business travel, and policies as the need for additional coverage arises.

The University provides medical malpractice insurance for Brody School of Medicine faculty physicians and employed independently licensed allied health providers (Nurse Practitioners, Certified

Registered Nurse Anesthetists, Certified Nurse Midwives, and Physician Assistants) in accordance with N.C.G.S. § 116-219. The University (Brody School of Medicine) purchased this authorized coverage from private insurance companies through the North Carolina Department of Insurance and the State's Agent of Record, N.C.A.I.A. Each faculty physician and allied health provider has coverage of \$3,000,000 per occurrence with \$5,000,000 annual aggregate coverage. There is a shared blanket policy for all other employees of ECU Physicians with coverage of \$3,000,000 per occurrence and \$5,000,000 annual aggregate. The primary layer of medical malpractice insurance includes a \$200,000 deductible. The primary layer of medical malpractice insurance is provided by a private professional liability insurance company secured through the North Carolina Department of Insurance and the State's Agent of Record, N.C.A.I.A. There is also a shared, excess policy in the amount of \$10,000,000 per occurrence and in aggregate.

**NOTE 16 - COMMITMENTS AND CONTINGENCIES**

- A. Commitments** - The University has established an encumbrance system to track its outstanding commitments on construction projects and other purchases. Outstanding commitments on construction contracts were \$55,529,712 and on other purchases were \$11,771,523 at June 30, 2020.
- B. Pending Litigation and Claims** - The University is a party to litigation and claims in the ordinary course of its operations. Since it is not possible to predict the ultimate outcome of these matters, no provision for any liability has been made in the financial statements. University management is of the opinion that the liability, if any, for any of these matters will not have a material adverse effect on the financial position of the University.

**NOTE 17 - JOINT VENTURES**

- A. Carolina Behavioral Health Alliance, LLC** - The University participates in a joint venture with The University of North Carolina at Chapel Hill and Wake Forest University to operate Carolina Behavioral Health Alliance, LLC. The University has an equity interest of \$239,012 which has been reflected in the financial statements. The University has an ongoing financial responsibility for the joint venture because of its 33.33% ownership stake in the company. Complete financial statements for Carolina Behavioral Health Alliance, LLC can be obtained from 3800 East Tenth Street, Second Floor, Greenville, NC 27858.
- B. Medical Arts Center of Greenville Property Owners Association** - The University participates in a joint venture with Vidant Medical Center and Cambridge Highway, USA, LLC to operate the Medical Arts Center of Greenville Property Owners Association (MACOG). The University has an equity interest of \$27,432 which has been reflected in the financial statements. The University has an ongoing financial responsibility for the

joint venture because of its 20.64% ownership stake in the company. Complete financial statement for the Medical Arts Center of Greenville Property Owners Association can be obtained from 3800 East Tenth Street, Second Floor, Greenville, NC 27858.

**NOTE 18 - THE CORONAVIRUS PANDEMIC EMERGENCY**

In response to the coronavirus pandemic emergency, actions were taken by the University in March 2020 to reduce the spread of the coronavirus disease (COVID-19) and to provide for the health and safety of students, faculty, and staff.

On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) was signed into law. The CARES Act included various relief and recovery aid programs to address COVID-19 expenses and the costs incurred and revenue lost due to the actions taken to reduce the spread of COVID-19. For the University, these programs included (1) the Coronavirus Relief Fund (CRF) administered by the U.S. Department of Treasury and made available directly to state and local governments, (2) the Higher Education Emergency Relief Fund (HEERF) administered by the U.S. Department of Education and made available directly to universities and colleges, and (3) the Provider Relief Fund (PRF) administered by the U.S. Department of Health and Human Resources made directly to health care providers.

The revenues from these programs are contingent upon meeting the terms and conditions of the programs and signed agreements with the funding agencies, are recognized when qualifying expenditures are incurred, funds are used for intended purposes, and other eligibility requirements are met, and are reported in the following revenue captions of the financial statements:

**Nonoperating Revenue:**

**State Aid - Coronavirus Relief Fund** - This caption includes funds received from the CARES Act - CRF that were appropriated by the State of North Carolina in House Bill 1043 to the UNC Board of Governors (UNC-BOG) and allocated to the universities to cover COVID-19 expenses and to the Brody School of Medicine for the development of countermeasures, a vaccine, community testing, and other research related to COVID-19. These funds are reported separately from Federal Aid - COVID-19 revenues due to the reporting requirements of the State of North Carolina. The CRF funds must be expended by December 30, 2020.

**Federal Aid - COVID-19** - This caption includes funds received from the CARES Act, other than the CRF funds appropriated in House Bill 1043, as follows:

The HEERF funds provided include: (1) a student allocation to provide for emergency financial aid grants to students for expenses related to the disruption of campus operations due to COVID-19, (2) an institutional allocation to cover costs associated with significant changes to the delivery of instruction

due to COVID-19 including the recovery of revenue lost due to those changes. As part of the earned revenue from the HEERF (institutional allocation and additional award), the University reimbursed its auxiliary units for the pro rata share of housing and dining fees refunded to students due to the actions taken to reduce the spread of COVID-19. The HEERF funds must be expended within one year of the grant award notification date.

The PRF funds provided include distributions to reimburse the University's Brody School of Medicine for health care-related expenses or lost revenues not otherwise reimbursed that are directly attributable to COVID-19. The University received \$1,714,249 for the year ended June 30, 2020.

**Summary of State and Federal Aid - COVID-19 Revenue Activities for the Fiscal Year Ended June 30, 2020:**

Program	Total Authorized Award	Earned Revenue
<b>State Aid - Coronavirus Relief Fund:</b>		
CRF - Direct Appropriations	\$ 15,000,000	\$ -
CRF - UNC-BOG Allocations	4,425,886	<u>2,160</u>
<b>Total State Aid - Coronavirus Relief Fund</b>	N/A	<u>\$ 2,160</u>
<b>Federal Aid - COVID-19:</b>		
HEERF - Student Allocation	\$ 9,679,379	\$ 8,740,449
HEERF - Institutional Allocation (1)	9,679,379	<u>8,720,749</u>
<b>Total Federal Aid - COVID-19</b>	N/A	<u>\$ 17,461,198</u>

(1) While the HEERF Institutional Portion is accounted for and recognized independently from the HEERF Student Portion, the CARES Act has a "Use of Funds" requirement that no less than 50% of the total HEERF Student and Institutional Portion funds must be used for emergency financial aid grants to students. This "Use of Funds" limitation is a contingency that limits the revenue recognized from the institutional portion to amounts spent and recognized for the student portion. The institution believes that the "Use of Funds" requirement was fully met for all funds received.

**NOTE 19 - RELATED PARTIES**

**Foundations** - There are three separately incorporated nonprofit foundations associated with the University. These foundations are the East Carolina University Educational Foundation, Inc., the East Carolina University Medical and Health Sciences Foundation, Inc., and the East Carolina University Alumni Association, Inc.

These organizations serve as the primary fundraising arm of the University through which individuals, corporations, and other organizations support University programs by providing scholarships, fellowships, faculty salary supplements, and unrestricted funds to specific colleges and the University's overall academic environment. The University's financial statements do not

overall academic environment. The University's financial statements do not include the assets, liabilities, net position, or operational transactions of the foundations, except for support from each organization to the University. This support approximated \$10,957,034 for the year ended June 30, 2020. The University had receivables due from the related parties of \$142,199 as of June 30, 2020.

**NOTE 20 - CHANGES IN FINANCIAL ACCOUNTING AND REPORTING**

For the fiscal year ended June 30, 2020, the University implemented the following pronouncements issued by the Governmental Accounting Standards Board (GASB):

*GASB Statement No. 89, Accounting for Interest Costs Incurred before the End of a Construction Period*

*GASB Statement No. 95, Postponement of the Effective Dates of Certain Authoritative Guidance*

GASB Statement No. 89 establishes accounting requirements for interest costs incurred before the end of a construction period. Interest costs incurred before the end of a construction period are to be recognized as an expense in the period in which the costs are incurred for financial statements prepared using the economic resources measurement focus. Interest costs incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity. The requirements of this Statement have been applied prospectively.

GASB Statement No. 95 provides temporary relief to governments and other stakeholders in light of the COVID-19 pandemic by postponing the effective dates of certain provisions in Statements and Implementation Guides that first became effective or are scheduled to become effective for periods beginning after June 15, 2018.

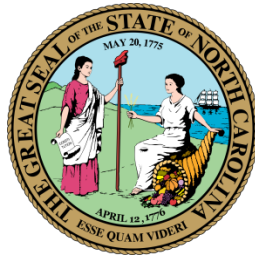
**NOTE 21 - SUBSEQUENT EVENTS**

On October 14, 2020, the University issued \$16,840,000 in General Revenue Refunding Bonds, Series 2020 with an average interest rate of 2.96%. The Series 2020 bonds, along with additional funds, will be issued for a current refunding of the outstanding taxable General Revenue Series 2010B Build America Bonds, with an average interest rate of 5.76%. This refunding is being undertaken to reduce total debt service payments by \$3,565,524 over the next sixteen years and will result in an economic gain of \$3,249,651.

The University started the fall 2020 semester with in-person coursework, but after a significant increase in COVID-19 cases among students, the University transitioned to online coursework on August 26 for the remainder of the fall semester. As a result, the University is providing prorated refunds for housing and dining to students who departed campus after moving into the University's

residence halls earlier that month. The University estimates the dining refunds to be approximately \$7,200,000 and housing refunds to be approximately \$9,800,000. The University is planning to offset roughly half of those losses by lowering expenses and adjusting auxiliary staffing. While housing occupancy has been reduced due to the transition to online coursework, the University's student housing and other auxiliary services remain open for those students remaining on campus. The University currently plans to offer housing options in the second block of fall instruction and in-person instruction and housing and dining services in the spring semester.

In Athletics, the University began selling football season tickets in anticipation of moving forward with the fall 2020 season by following guidelines established by the National Collegiate Athletic Association, American Athletic Conference, and the State of North Carolina. However, in anticipation of not having fans in attendance for some games due to continued restrictions on crowd size, the University has offered season ticket purchasers the following options for all impacted games; receive a full refund, receive a credit to their account for 2021 football season tickets, or convert them to a charitable donation to the Pirate Club for student-athlete scholarships. The University anticipates refunds to be approximately \$774,000, credits for the 2021 season (including premium seating) to be approximately \$1,900,000 and charitable conversions to be approximately \$471,000.



# **REQUIRED SUPPLEMENTARY INFORMATION**

**East Carolina University  
Required Supplementary Information  
Schedule of the Proportionate Share of the Net Pension Liability  
Cost-Sharing, Multiple-Employer, Defined Benefit Pension Plan  
Last Seven Fiscal Years\***

**Exhibit C-1**

<b>Teachers' and State Employees' Retirement System</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>
Proportionate Share Percentage of Collective Net Pension Liability	1.40030%	1.41399%	1.38227%	1.33500%
Proportionate Share of TSERS Collective Net Pension Liability	\$ 145,168,499	\$ 140,778,103	\$ 109,675,398	\$ 122,700,291
Covered Payroll	\$ 216,897,740	\$ 207,352,661	\$ 199,309,636	\$ 193,108,255
Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	66.93%	67.89%	55.03%	63.54%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	87.56%	87.61%	89.51%	87.32%
	<b>2016</b>	<b>2015</b>	<b>2014</b>	
Proportionate Share Percentage of Collective Net Pension Liability	1.34568%	1.37251%	1.32460%	
Proportionate Share of TSERS Collective Net Pension Liability	\$ 49,590,972	\$ 16,091,595	\$ 80,416,718	
Covered Payroll	\$ 190,483,460	\$ 191,033,860	\$ 186,582,942	
Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	26.03%	8.42%	43.10%	
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	94.64%	98.24%	90.60%	

Note: Information is presented for all years that were measured in accordance with the requirements of GASB Statement No. 68, *Accounting and Financial Reporting for Pensions - An Amendment of GASB Statement No. 27*, as amended.

\* The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30.



**East Carolina University  
Required Supplementary Information  
Schedule of University Contributions  
Cost-Sharing, Multiple-Employer, Defined Benefit Pension Plan  
Last Ten Fiscal Years**

**Exhibit C-2**

<b>Teachers' and State Employees' Retirement System</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>
Contractually Required Contribution	\$ 28,582,345	\$ 26,656,732	\$ 22,352,617	\$ 19,891,102	\$ 17,669,405
Contributions in Relation to the Contractually Determined Contribution	28,582,345	26,656,732	22,352,617	19,891,102	17,669,405
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -
Covered Payroll	\$ 220,372,744	\$ 216,897,740	\$ 207,352,661	\$ 199,309,636	\$ 193,108,255
Contributions as a Percentage of Covered Payroll	12.97%	12.29%	10.78%	9.98%	9.15%
	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>
Contractually Required Contribution	\$ 17,429,237	\$ 16,600,842	\$ 15,542,359	\$ 13,443,661	\$ 8,949,291
Contributions in Relation to the Contractually Determined Contribution	17,429,237	16,600,842	15,542,359	13,443,661	8,949,291
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -
Covered Payroll	\$ 190,483,460	\$ 191,033,860	\$ 186,582,942	\$ 180,694,365	\$ 181,527,201
Contributions as a Percentage of Covered Payroll	9.15%	8.69%	8.33%	7.44%	4.93%

Note: Changes in benefit terms, methods, and assumptions are presented in the Notes to Required Supplementary Information (RSI) schedule following the pension RSI tables.

**East Carolina University**  
**Notes to Required Supplementary Information**  
**Schedule of University Contributions**  
**Cost-Sharing, Multiple-Employer, Defined Benefit Pension Plan**  
**For the Fiscal Year Ended June 30, 2020**

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Changes of Benefit Terms:

	<u>Cost of Living Increase</u>									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Teachers' and State Employees' Retirement System	N/A	1.00%	N/A	N/A	N/A	1.00%	N/A	N/A	N/A	2.20%

*Changes of Assumptions:* In 2015, the North Carolina Retirement Systems' consulting actuaries performed the quinquennial investigation of each retirement system's actual demographic and economic experience (known as the "Experience Review"). The Experience Review provides the basis for selecting the actuarial assumptions and methods used to determine plan liabilities and funding requirements. The most recent Experience Review examined each plan's experience during the period between January 1, 2010, and December 31, 2014. Based on the findings, the Board of Trustees of the Teachers' and State Employees' Retirement System adopted a number of new actuarial assumptions and methods. The most notable changes to the assumptions include updates to the mortality tables and the mortality improvement projection scales to reflect reduced rates of mortality and significant increases in mortality improvements. These assumptions were adjusted to reflect the mortality projection scale MP-2015, released by the Society of Actuaries in 2015. In addition, the assumed rates of retirement, salary increases, and rates of termination from active employment were reduced to more closely reflect actual experience. The discount rate for the Teachers' and State Employees' Retirement System was lowered from 7.25% to 7.20% for the December 31, 2016 valuation. For the December 31, 2017 valuation, the discount rate was lowered to 7.00%.

The Boards of Trustees also adopted a new asset valuation method for the Teachers' and State Employees' Retirement System. For determining plan funding requirements, the plan now uses a five-year smoothing method with a reset of the actuarial value of assets to market value as of December 31, 2014.

The Notes to Required Supplementary Information reflect the most recent available information included in the State of North Carolina's 2019 *Comprehensive Annual Financial Report*.

N/A - Not Applicable

**East Carolina University**  
**Required Supplementary Information**  
**Schedule of the Proportionate Share of the Net OPEB Liability or Asset**  
**Cost-Sharing, Multiple-Employer, Defined Benefit OPEB Plans**  
**Last Four Fiscal Years\***

**Exhibit C-3**

<b>Retiree Health Benefit Fund</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>
Proportionate Share Percentage of Collective Net OPEB Liability	2.43634%	2.42398%	2.27894%	2.61367%
Proportionate Share of Collective Net OPEB Liability	\$ 770,846,234	\$ 690,547,382	\$ 747,188,074	\$ 1,137,035,289
Covered Payroll	\$ 432,020,151	\$ 415,110,052	\$ 398,444,199	\$ 384,271,288
Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	178.43%	166.35%	187.53%	295.89%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	4.40%	4.40%	3.52%	2.41%
<b>Disability Income Plan of North Carolina</b>				
Proportionate Share Percentage of Collective Net OPEB Asset	2.50656%	2.52753%	2.45914%	2.42370%
Proportionate Share of Collective Net OPEB Asset	\$ 1,081,581	\$ 767,763	\$ 1,503,026	\$ 1,505,118
Covered Payroll	\$ 432,020,151	\$ 415,110,052	\$ 398,444,199	\$ 384,271,288
Proportionate Share of the Net OPEB Asset as a Percentage of Covered Payroll	0.25%	0.18%	0.38%	0.39%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	113.00%	108.47%	116.23%	116.06%

Note: Information is presented for all years that were measured in accordance with the requirements of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, as amended.

\* The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30.

**East Carolina University  
Required Supplementary Information  
Schedule of University Contributions  
Cost-Sharing, Multiple-Employer, Defined Benefit OPEB Plans  
Last Ten Fiscal Years**

**Exhibit C-4**

<b>Retiree Health Benefit Fund</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>
Contractually Required Contribution	\$ 28,285,935	\$ 27,087,663	\$ 25,114,158	\$ 23,149,608	\$ 21,519,192
Contributions in Relation to the Contractually Determined Contribution	28,285,935	27,087,663	25,114,158	23,149,608	21,519,192
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -
Covered Payroll	\$ 437,186,008	\$ 432,020,151	\$ 415,110,052	\$ 398,444,199	\$ 384,271,288
Contributions as a Percentage of Covered Payroll	6.47%	6.27%	6.05%	5.81%	5.60%
	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>
Contractually Required Contribution	\$ 20,768,826	\$ 20,270,787	\$ 19,231,505	\$ 17,661,628	\$ 17,220,963
Contributions in Relation to the Contractually Determined Contribution	20,768,826	20,270,787	19,231,505	17,661,628	17,220,963
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -
Covered Payroll	\$ 378,302,835	\$ 375,384,941	\$ 362,858,587	\$ 353,232,567	\$ 351,448,225
Contributions as a Percentage of Covered Payroll	5.49%	5.40%	5.30%	5.00%	4.90%
	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>
<b>Disability Income Plan of North Carolina</b>					
Contractually Required Contribution	\$ 437,186	\$ 604,828	\$ 581,154	\$ 1,514,088	\$ 1,575,512
Contributions in Relation to the Contractually Determined Contribution	437,186	604,828	581,154	1,514,088	1,575,512
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -
Covered Payroll	\$ 437,186,008	\$ 432,020,151	\$ 415,110,052	\$ 398,444,199	\$ 384,271,288
Contributions as a Percentage of Covered Payroll	0.10%	0.14%	0.14%	0.38%	0.41%
	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>
Contractually Required Contribution	\$ 1,551,042	\$ 1,651,694	\$ 1,596,578	\$ 1,836,809	\$ 1,827,531
Contributions in Relation to the Contractually Determined Contribution	1,551,042	1,651,694	1,596,578	1,836,809	1,827,531
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -
Covered Payroll	\$ 378,302,835	\$ 375,384,941	\$ 362,858,587	\$ 353,232,567	\$ 351,448,225
Contributions as a Percentage of Covered Payroll	0.41%	0.44%	0.44%	0.52%	0.52%

Note: Changes in benefit terms, methods, and assumptions are presented in the Notes to Required Supplementary Information (RSI) schedule following the OPEB RSI tables.

**East Carolina University**  
**Notes to Required Supplementary Information**  
**Schedule of University Contributions**  
**Cost-Sharing, Multiple-Employer, Defined Benefit OPEB Plans**  
**For the Fiscal Year Ended June 30, 2020**

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*Changes of Benefit Terms:* Effective January 1, 2016, benefit terms related to copays, out-of-pocket maximums, and deductibles were changed for three of four options of the Retiree Health Benefit Fund (RHBF). Most of the changes were an increase in the amount from the previous year.

Effective January 1, 2017, benefit terms related to copays, coinsurance maximums, out-of-pocket maximums, and deductibles were changed for two of four options of the RHBF. Most of the changes were an increase in the amount from the previous year.

Effective January 1, 2019, benefit terms related to copays, out-of-pockets maximums, and deductibles were changes for one of four options of the RHBF. Out of pocket maximums increased while certain specialist copays decreased related to option benefits.

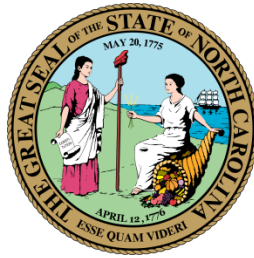
Additionally, the December 31, 2017 Disability Income Plan of North Carolina (DIPNC) actuarial valuation includes a liability for the State's potential reimbursement of health insurance premiums paid by employers during the second six months of the short-term disability benefit period.

*Method and Assumptions Used in Calculations of Actuarially Determined Contributions:* An actuarial valuation is performed for each plan each year. The actuarially determined contribution rates in the Schedule of University Contributions are calculated by the actuary as a projection of the required employer contribution for the fiscal year beginning six months following the date of the valuation results for the RHBF. The actuarially determined contribution rates in the Schedule of University Contributions are calculated by the actuary as a projection of the required employer contribution for the fiscal year beginning 18 months following the date of the valuation results for the DIPNC. See Note 14 for more information on the specific assumptions for each plan. The actuarially determined contributions for those items with covered payroll were determined using the actuarially determined contribution rate from the actuary and covered payroll as adjusted for timing differences and other factors such as differences in employee class. Other actuarially determined contributions are disclosed in the schedule as expressed by the actuary in reports to the plans.

*Changes of Assumptions:* In 2015, the North Carolina Retirement Systems' consulting actuaries performed the quinquennial investigation of each retirement system's actual demographic and economic experience (known as the "Experience Review"). The Experience Review provides the basis for selecting the actuarial assumptions and methods used to determine plan liabilities and funding requirements. The most recent experience review examined each plan's experience during the period between January 1, 2010, and December 31, 2014. Based on the findings, the Boards of Trustees of the Teachers' and State Employees' Retirement System and the State Health Plan adopted a number of new actuarial assumptions and methods for the RHBF and the DIPNC. The most notable changes to the assumptions include updates to the mortality tables and the mortality improvement projection scales to reflect reduced rates of mortality and significant increases in mortality improvements. These assumptions were adjusted to reflect the mortality projection scale MP-2015, released by the Society of Actuaries in 2015. In addition, the assumed rates of retirement and rates of termination from active employment were reduced to more closely reflect actual experience.

For the actuarial valuation measured as of June 30, 2019, the discount rate for the RHBF was updated to 3.5%. Disability rates were adjusted to the non-grandfathered assumptions used in the Teachers' and State Employees' Retirement System actuarial valuation to better align with the anticipated incidence of disability. Medical and prescription drug claims were changed based on most recent experience, and medical and prescription drug trend rates were changed to the current schedule. Enrollment assumptions were updated to model expected migrations among RHBF plan options over the next four years. For the DIPNC actuarial valuation as of December 31, 2018, for individuals who may become disabled in the future, the Social Security disability income benefit (which is an offset for the DIPNC benefit) was updated to be based on assumed Social Security calculation parameters in the year of disability.

The Notes to Required Supplementary Information reflect the most recent available information included in the State of North Carolina's 2019 *Comprehensive Annual Financial Report*.



# **INDEPENDENT AUDITOR'S REPORT**

STATE OF NORTH CAROLINA  
**Office of the State Auditor**



**Beth A. Wood, CPA**  
State Auditor

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**INDEPENDENT AUDITOR'S REPORT  
ON INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN  
AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

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Board of Trustees  
East Carolina University  
Greenville, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of East Carolina University (University), a constituent institution of the multi-campus University of North Carolina System, which is a component unit of the State of North Carolina, and its discretely presented component unit, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the University's basic financial statements, and have issued our report thereon dated October 29, 2020. Our report includes a reference to other auditors who audited the financial statements of East Carolina University Foundation, Inc. and Consolidated Affiliates, as described in our report on the University's financial statements. The financial statements of East Carolina University Foundation, Inc. and Consolidated Affiliates were not audited in accordance with *Government Auditing Standards*, and accordingly, this report does not include reporting on internal control over financial reporting or compliance and other matters associated with East Carolina University Foundation, Inc. and Consolidated Affiliates.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the University's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, we do not express an opinion on the effectiveness of the University's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable

possibility that a material misstatement of the University's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the University's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the University's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the University's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Beth A. Wood, CPA  
State Auditor

Raleigh, North Carolina

October 29, 2020



# ORDERING INFORMATION

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For additional information, contact the  
North Carolina Office of the State Auditor at 919-807-7666



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This audit required 928 hours at an approximate cost of \$96,512.00.